

Social Bond 2024

Investor Presentation

Investor Relations & Rating Agencies February 2024





Agenda



Key Financials

Funding and Ratings

GSS Bond Framework and Social Bond 2024

Strategy 2022-24

Business Snapshot

Sustainability

CDP at a Glance

Overview



Joint-stock company (i.e. S.p.A.) controlled by the **Italian Ministry of Economy and Finance** (MEF), with **private minority shareholders** (i.e. Banking Foundations) having Board representation and reinforced governance rights¹



Italian National Promotional Institution (NPI) recognized by the **European Commission** and the **Italian Government**, playing a key role in implementing EU financial instruments²



Italian Development Finance Institution (DFI) recognized by the **Italian law**, fostering Italian international cooperation activities³



Credit institution according to the **ECB**, subject to minimum reserve requirements and financial information obligations



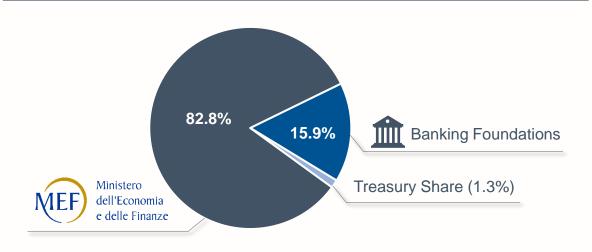
Market Unit according to Eurostat accounting rules, operating outside the General Government sector⁴

Mission



Promoting Italy's sustainable development, by using savings responsibly to drive growth and employment, supporting innovation and business competitiveness, infrastructure and local development, with a countercyclical role in the event of market failures

Shareholders' structure





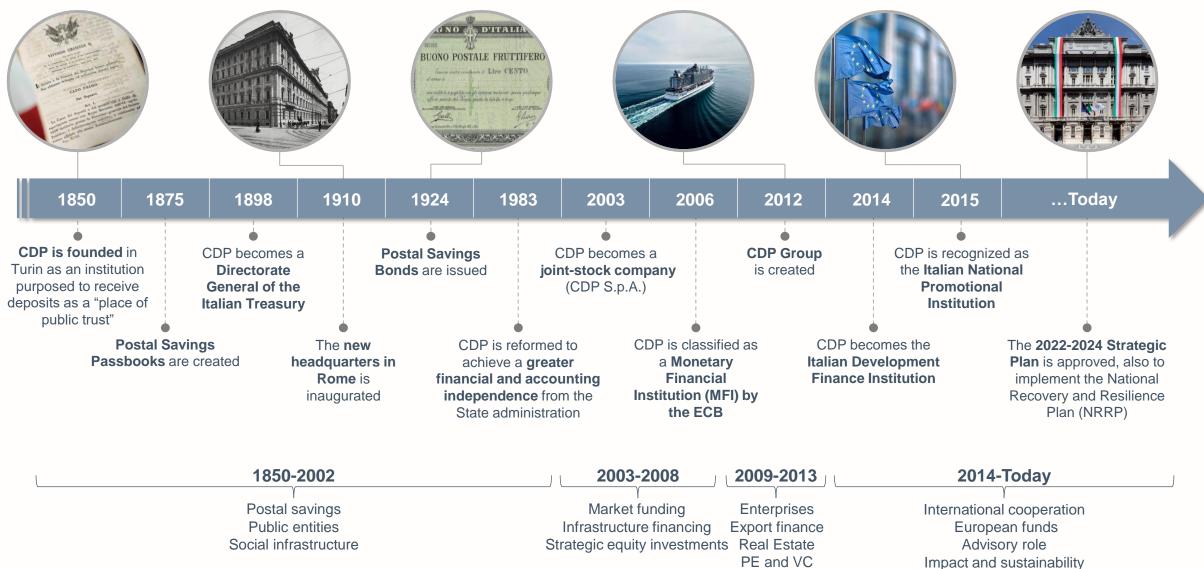
^{1.} Cassa Depositi e Prestiti S.p.A. Articles of Association, Article 1 (https://www.cdp.it/resources/cms/documents/Statuto_CDP_15-02-2023_EN.pdf)

^{2.} European Commission, Communication from the Commission to the European Parliament and the Council, Brussels, 22.7.2015. COM(2015) 361 final. Italian Law No. 208, December 28, 2015

^{3.} Italian Law No. 125, August 11, 2014

^{4.} Eurostat, European System of Accounts, ESA 2010, 2013

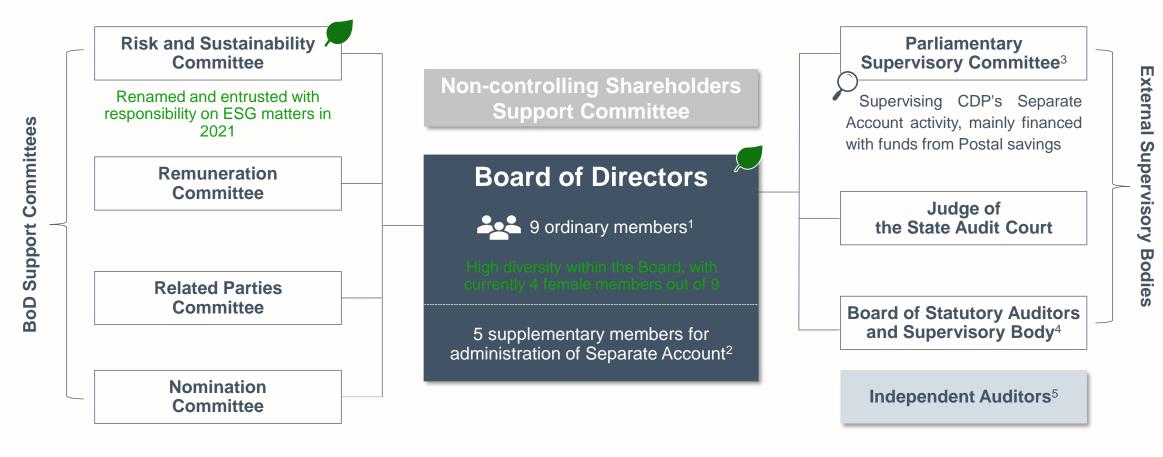
History



cdp"

Governance and Supervision





Supervisory and regulatory entities

















^{2.} Director General of the Treasury; State Accountant General; 3 representatives of the regions, provinces and municipalities

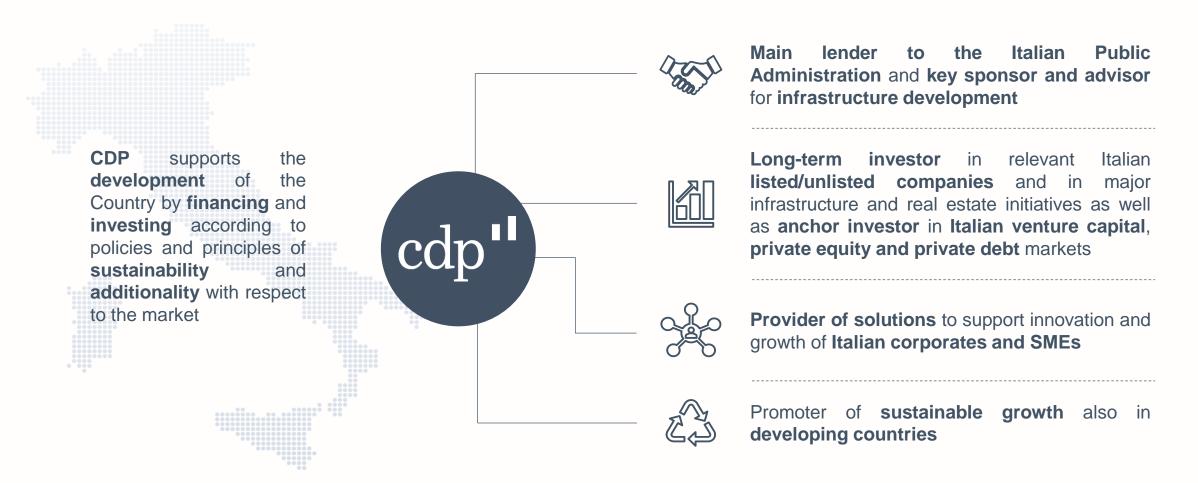


^{3.} The Parliamentary Supervisory Committee is made up of parliamentary and non-parliamentary members, with the latter representing the Council of State and the State Audit Court

^{4.} The functions of the Supervisory Body, pursuant to Legislative Decree 231/2001, are entrusted to the Board of Statutory Auditors

^{5.} Currently represented by Deloitte & Touche S.p.A.

Scope of Activity



Creating cutting-edge standards with a focus on ESG criteria while developing new markets by leveraging resources and technical expertise



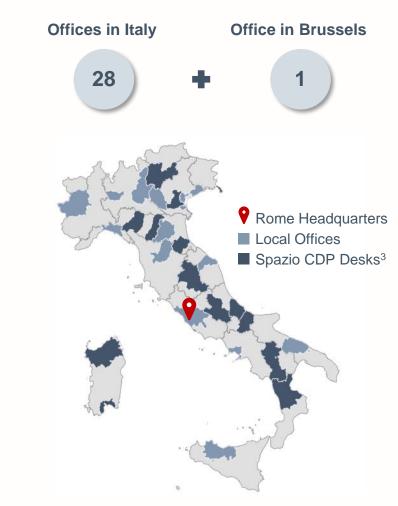
Key Figures



Financial results (€ bn)



Areas with local CDP presence



CDP Group employees (1H 2023, n.)²

Total 1,893



Permanent contracts	99%
Fixed-term contracts	1%

Women	45%
Men	55%

^{1.} Refers to CDP Group's consolidated financial statements, which also include companies over which the Parent Company, CDP S.p.A., does not exercise management and coordination (including major listed subsidiaries such as SNAM, Terna, Italgas and Fincantieri and associates/joint control such as ENI, Poste Italiane, Saipem, WeBuild and Nexi)

^{2.} CDP Group workforce includes employees working for CDP S.p.A. and the subsidiaries subject to management and coordination. Data refer to CDP Group's non-financial report. Details available at https://www.cdp.it/resources/cms/documents/CDP 2023 Half Yearly Non Financial Report ENG.pdf



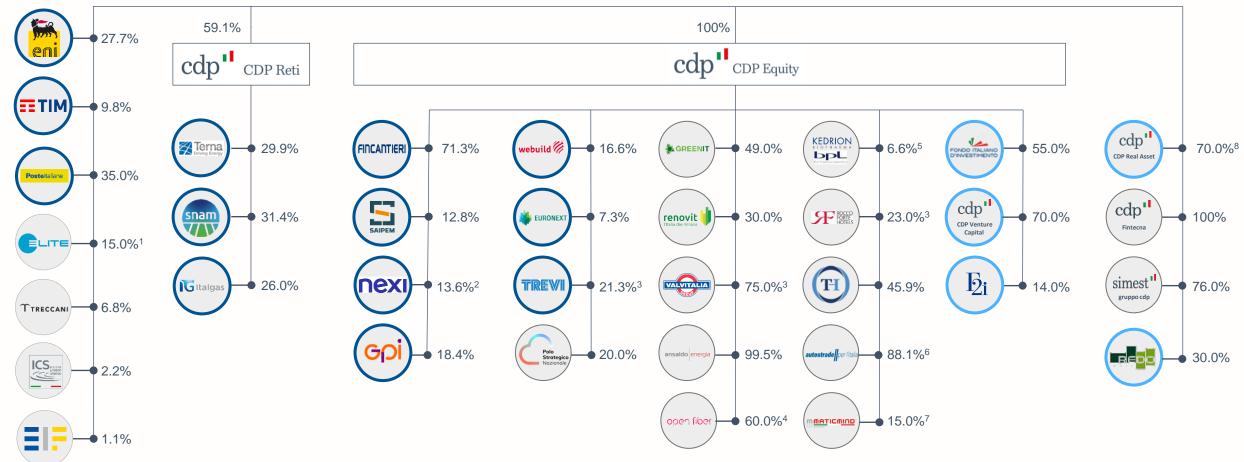


Group Structure

Main Equity Participations as of June 30, 2023







- 1. Controlled by Borsa Italiana with 75% stake. Borsa Italiana is controlled by Euronext with a 100% stake
- 2. Of which 8.3% stake held by CDPE Investimenti (previously denominated FSI Investimenti and held by CDPE for 77.1%) and 5.3% stake held by CDPE
- 3. Stake held by CDPE Investimenti
- 4. CDPE holds 60% of Open Fiber Holdings which holds 100% of Open Fiber

- CDPE holds 6.6% of Kedrion Holding which holds 100% of Kevlar which in turn holds 100% of Kedrion and BPL
- 6. Stake held by Holding Reti Autostradali, of which CDP Equity holds a 51% stake
- 7. CDPE holds 15% of Mozart HoldCo which holds 100% of Mozart BidCo which in turn holds 100% of Maticmind
- The other shareholders are ACRI and ABI with a 15% stake each



Top Management¹



ChairmanGiovanni Gorno Tempini

- Chairman (since Oct 2019) and CEO (2010-2015) of CDP
- Chairman of F.I.L.A. (since 2019), Vice-Chairman of Avio (since 2023) and Board Member of TIM (since 2021)
- Member of the Committee of Experts on Economic and Social matters at the Prime Minister's Office (2020)
- Previous experience in several BoDs and primary investment banks



CEO & General Manager
Dario Scannapieco

- CEO & General Manager of CDP (since May 2021)
- Chairman of the European Long-Term
 Investors Association (since Jul 2023)
- Vice-Chairman of EIB (2007-21) and
 Chairman of EIF (2012-21)
- Director General for Finance and Privatisation (2002-2007) and Advisor to the Director General of the Treasury (1997-2002) at the Italian MEF



Chief Financial Officer
Fabio Massoli

- CFO² (since Sep 2022) and Head of Finance (2015-22) of CDP
- Board Member of Autostrade per l'Italia (since May 2022)
- Head of Financial Products Distribution
 of BNL-BNP Paribas Group (2012-15)
- Previous experience as Head of Corporate
 Treasury of UniCredit (2008-12) and Head
 of Markets of Capitalia (2006-08)



^{1.} Further details available at https://www.cdp.it/sitointernet/en/presidente.page, https://www.cdp.it/sitointernet/en/ad_e_direttore_generale.page

^{2.} CDP's CFO is the Director of the Administration, Finance, Control and Sustainability (AFCS) department, which, since Nov 2023, has broadened its scope of business to cover sustainability matters, such as sustainability plan, governance, policies, reporting and ESG rating agencies relations

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CDP S.p.A.: P&L

€ mn

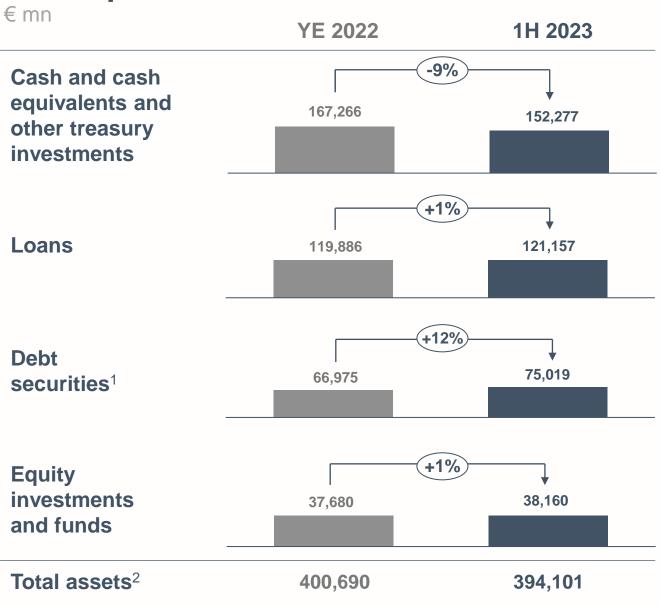
	1H 2022	1H 2023
Net interest income	902	1,145
Dividends	870	1,171
Other net revenues	198	90
Gross income	1,971	2,405
Write-downs	29	63
Staff costs and other administrative expenses	(120)	(132)
Operating income ¹	1,872	2,328
Net income ²	1,487	1,903

- Net interest income at € 1.1 bn, up with respect to 1H 2022 (+ € 242 mn) also thanks to the alignment of the return on liquidity with changed market conditions and asset-liability management actions undertaken
- Dividends at € 1.2 bn, up with respect to 1H 2022 (+ € 301 mn) mainly due to the greater contribution from Fintecna and CDP Equity
- Other net revenues at € 0.1 bn, down with respect to 1H 2022 (-€ 109 mn) mainly due to the impact of the trend of interest rates on profits (losses) on trading activities
- Write-downs (cost of risk) substantially negligible and improved with respect to 1H 2022 mainly thanks to positive changes in the fair value of investment funds held in the portfolio

Net income up to € 1.9 bn in 1H 2023 (+28% vs 1H 2022) thanks to the growth in net interest income and dividends



CDP S.p.A.: Assets



- Cash and cash equivalents decreased from YE 2022 mainly due to the increase in the securities portfolio and reduction in short-term funding
- Loans increased from YE 2022 mainly due to direct and indirect loans to businesses
- Debt securities increased from YE 2022 mainly as a result of purchases of Government bonds
- Equity investments and funds increased from YE 2022 mainly as a result of investment fund activities

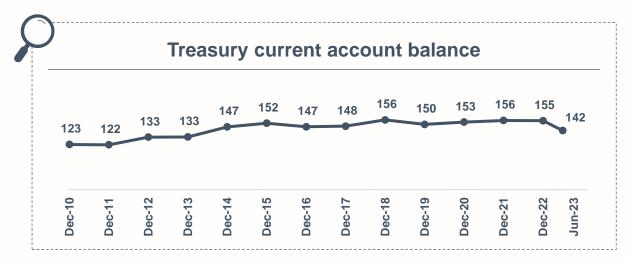
- 1. Debt securities portfolio mainly consists of Italian government securities and is held for both investment and gross income stability purposes
- 2. It also includes other assets (mainly hedging derivatives, accruals and deferrals)

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Focus on Cash and Cash Equivalents and Other Treasury Investments

€ bn

	YE 2022	1H 2023
Cash & cash equivalents and other treasury investments ¹		
Treasury current account	155.3	141.8
Reserve account balance	2.98	2.95
Other treasury investments ²	8.9	7.5
Total	167.3	152.3



- The decrease in Cash and cash equivalents and other treasury investments from YE 2022 was mainly due to:
 - i. the **financing** of CDP's **business operations**
 - ii. the continued **reduction** in the stock of **short-term investments and funding**
 - iii. the **increase** in the **securities (HTC) portfolio** (mainly Government bonds)

also implemented with an **asset-liability management logic** in response to the **new interest rates scenario** in order to support future earnings

As of 2023, the remuneration on the Treasury current account has been revised in order to be better aligned with the new interest rates scenario and ensure an adequate compensation with respect to the funding costs incurred by CDP³

^{3.} In particular, based on the MEF Decree of 26 June 2023, as of 1 Jan 2023 the MEF pays to CDP an interest rate which is calculated as the weighted average of the cost of Postal Savings incurred by CDP and the annual yield of short- and medium-to-long-term national government bonds (with the weight of the government securities component which will progressively increase over the years). In any case, the remuneration rate can't exceed the trend recorded by the average cost of government bonds in a previous period longer than one year and has to ensure an adequate compensation to the costs incurred by CDP to feed the Treasury account



Discrepancies with respect to the totals are due to rounding effects

^{2.} Including, inter alia, bank current accounts, demand deposits, CSA/GMRA transactions

Focus on Loan Book and Asset Quality

Outstanding debt: breakdown by busine	Asset quality			
-	YE 2022	1H 2023	NPLs (€ mn)	
Infrastructures and Public Administration	85,060	84,507	YE 2	2022
			Net exposures ² 45	50
Lending to enterprises and support for international expansion	34,642	36,368	Risk ratios	
			1H 2	2023
International cooperation and development finance	514	631	Bad loans coverage ³ 45	5%
			NPL ratio ⁴ 0.7	1%
Total	120,216	121,506		

Asset quality remains stable at high levels, underpinned by a large exposure to public sector and enterprises (the latter also through the indirect banking channel)

^{4.} Calculated as the ratio Net NPL/Net Exposures. Net Exposures include loans to banks and customers, disbursement commitments, cash & cash equivalents and bonds, calculated net of the provision for non-performing loans

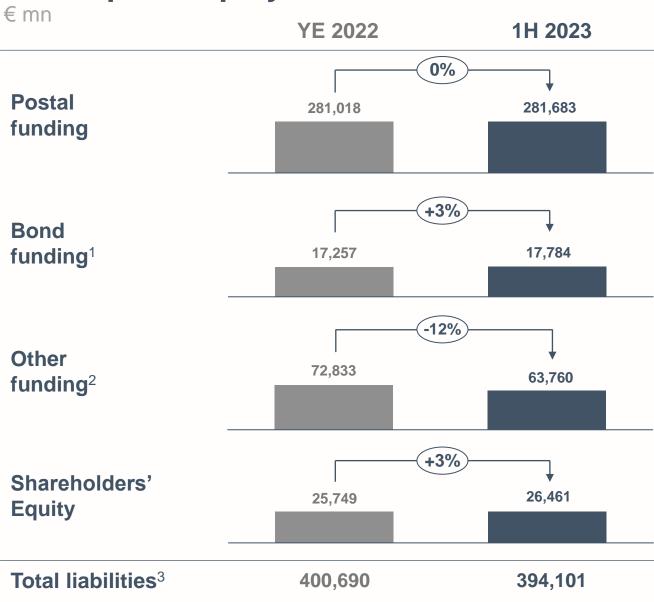


^{1.} Discrepancies with respect to the reclassified balance sheet data (as shown in the previous slides) are due to accounting principles and other minor adjustments

^{2.} Based on last publicly available data

^{3.} Calculated as the ratio Bad loan provisions/Bad loan gross exposures

CDP S.p.A.: Equity and Liabilities



- Postal funding substantially unchanged due to CDP's net funding and interest accrued by savers
- Bond funding increased from YE 2022 as a result of new bond issues in the period, including the first Green Bond, for a total of € 500 mn, and the first "Yankee Bond", for a total of \$ 1 bn
- Other funding decreased from YE 2022 above all due to the reduction in short-term funding on the money market, implemented with an asset-liability management logic, given the new interest rates scenario
- Shareholders' equity up from YE 2022 mainly due to the profit accrued in the period, partially offset by distributed dividends



^{1.} Including EMTN/DIP Bonds, Guaranteed Bonds, Retail Bonds and Commercial Papers

^{2.} Including funding from banks and funding from customers (excluding postal funding)

^{3.} It also includes other liabilities (mainly hedging derivatives, accruals and deferrals)

CDP Group: Key Figures¹

€ bn

Income statement

	1H 2022	1H 2023
Net interest income	0.8	0.9
Gains (losses) on equity investments	2.6	1.2
Gross income	3.6	2.3
Net income	3.7	2.8
Pertaining to the Parent Company	2.8	1.8
Delence cheet		

Balance sheet

	YE 2022	1H 2023
Total assets/liabilities	477.7	468.8
Shareholders' Equity	39.4	40.2
Pertaining to the Parent Company	23.4	24.2

- Consolidated net income at € 2.8 bn, down with respect to 1H 2022 (- € 0.9 bn), attributable to the result of some investees, in particular ENI, that had benefited from extremely positive results in 1H 2022
- Net income pertaining to the Parent Company (i.e. excluding the results of minority interests) at € 1.8 bn (- € 1.0 bn compared to 1H 2022)
- Total consolidated assets at around € 469 bn, down by around 1.9% compared to YE 2022
- Consolidated shareholders' equity at around € 40 bn (+ € 0.8 bn compared to YE 2022) due to the increase associated with the profit accrued in the period, partially offset by the decrease due to the distribution of dividends



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Sources of Funding

Postal savings



Managed exclusively by CDP, established as an institution purposed to receive deposits as a "place of public trust", since 1850



Sight liabilities in the form of **passbooks** or **bonds**, **distributed by Poste Italiane** through more than 12k branches all over the Country



CDP's main source of funding (historically stable at >70%) managed in a **Separate Account** and with a **full sovereign guarantee**



Cost of funding aligned with the MEF equivalent and short-term market cost of funding for bonds and passbooks, respectively¹



One of the largest forms of private savings in Italy, historically at ~7% of total household financial assets, from 27 million customers

Non-postal funding



Channeled through CDP's increasing activity on capital markets or via other funding sources mainly from institutional counterparties



Represented mainly by **money market activities** (deposits, repos) and **bond funding** (medium-long-term notes, commercial papers)



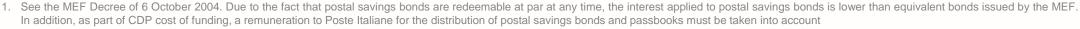
CDP bonds rank pari passu with postal savings, although not benefiting from any sovereign guarantee



CDP bonds tend to pay a premium over corresponding BTPs despite credit rating equalisation²



CDP's role in sustainable finance in Italy, consolidated through several ESG bonds issued since 2017 and a Sustainability-Linked Repo

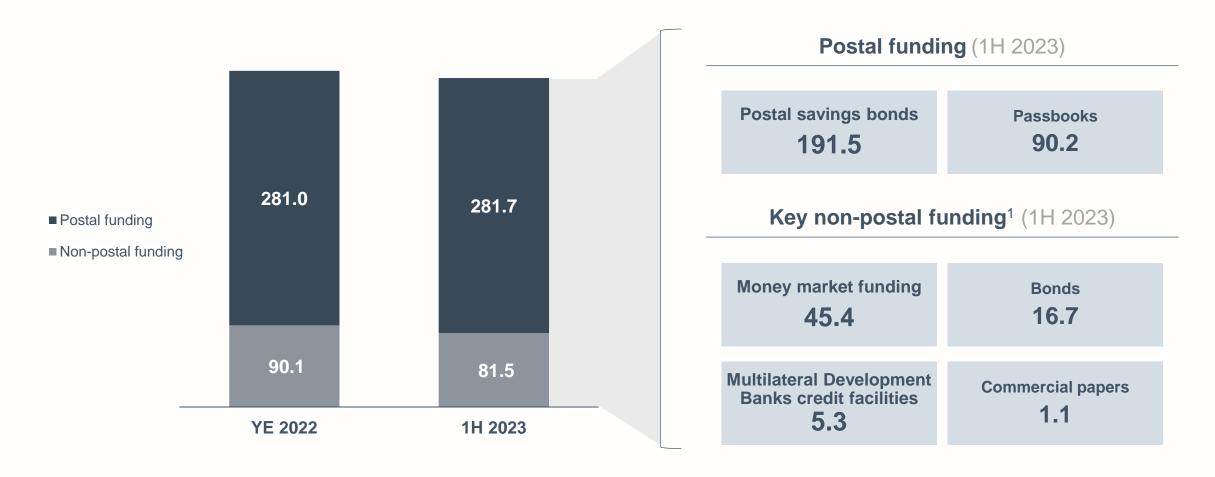




Total Funding: Key Figures

€ bn

Total funding





Key Non-Postal Funding



	Money market funding	Commercial papers	Credit facilities	Bonds
Description	Deposits and repurchase agreements (repos)	Senior unsecured notes	Credit facilities	Senior unsecured notes, placed through both public offerings and private placements
Listing	1	Italian Stock Exchange (ExtraMOT PRO segment)	1	Luxembourg and Irish Stock Exchange ¹
Maturity	Mainly short-term (repos outstanding also up to 10Y)	Short-term (up to 12M)	Medium-long-term	Medium-long-term
Currency	EUR, USD	Varied (mainly EUR)	EUR	Varied (mainly EUR)
Counterparties/ Investors	Banks (via bilateral agreements within GMRA framework) and Central Counterparty (EC) ²	Institutional investors (targeted via € 6 bn CP Programme)	Financial Institutions and Multilateral Development Banks (i.e. EIB and CEB)	Institutional (targeted via € 15 bn Debt Issuance Programme and 144A standalone doc.) and retail investors
ESG/ ESG-Linked	First Sustainability-Linked Repo launched in Dec 2022 ³	ESG Label introduced as of Mar 2023 ⁴	Credit facilities also with ESG purposes	9 ESG use-of-proceeds bonds issued since 2017
Other features	1	✓ STEP Label and eligible for ECB Open Mkt Operations ✓ Category IV. Step 3 ECB Haircut applicable	1	✓ DIP bonds eligible for ECB Collateral Framework and Public Sector Purchase Programme (PSPP)

^{1.} ESG bonds have been listed also on the Italian Stock Exchange (i.e. Borsa Italiana)

4. With the renewal of CDP's CP Programme as of 22 March 2023, CDP has been entitled to issue commercial papers linked to ESG criteria. Further details available at https://www.cdp.it/resources/cms/documents/CDP ECP 2023 Information Memorandum (4991232.1).pdf



^{2.} Euronext Clearing (EC), formerly known as CC&G

^{3.} With a commitment by CDP to improve its ESG ratings at the repo maturity. In case the pre-defined minimum rating targets are not met, CDP will pay a sustainability premium to its counterparty, committed to be used for financing of green and social initiatives located in Italy

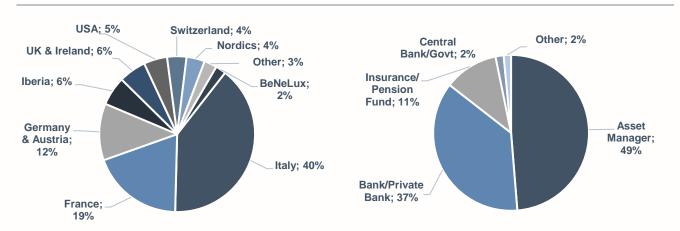
Medium-Long-Term Bond Funding

€ bn

Bond maturity¹



Investor allocation by geography and sector^{1,3}



CDP on the bond market



Italian issuer to join the Nasdaq Sustainable Bond Network



Yankee Bond issued by CDP in 2023



Bonds outstanding^{1,4}



Investors involved^{1,3}





^{1.} Data as of January 2024

^{2.} Includes USD 1 bn outstanding principal amount related to the first Yankee Bond issued by CDP in April 2023, considering the EUR/USD exchange rate at the settlement date (5 May 2023)

^{3.} Refers only to outstanding public issuances and investor allocation in the primary market

^{4.} Details available at https://www.cdp.it/sitointernet/en/green social sust bonds.page

Credit Ratings¹

S&P GlobalRatings

BBB/A-2 Stable

CDP's strenghts

- Critical role for the Italian economy as its key development institution
- Integral link with the Italian Govt demonstrated by: i) ownership and governance structure; ii) government's tight supervision and explicit guarantee on most of the debt
- Very low risk profile from loan book and stable source of funding from postal savings



BBB/F-2 Stable

- Strong State links also given CDP's role as NPI and lender of last resort to LRGs²
- Predominant part of liabilities (>75%) guaranteed by the State
- Profitability and revenue stability supported by dividend flow from equity stakes in national strategic companies



BBB+/S-2 Stable

- High level of integration with the Italian Govt and likelihood of exceptional support
- Strong credit support in the form of explicit guarantee on postal savings
- Strong stand-alone fundamentals deriving also from high asset quality and reliable stream of dividend income from equity portfolio

Unsolicited rating



Baa3/P-3 Stable

- **High probability of Italian Govt support** because of CDP's strategic importance for the Italian Govt and its high reliance on State-guaranteed liabilities
- Negligible stock of problem loans also given the large asset exposure to the State
- Ample and stable retail funding from postal savings



- 1. Information based on last updated reports from rating agencies as of January 2024
- 2. Local and Regional Governments (LRGs)

ESG Ratings

MOODY'S ANALYTICS





R	Rating	ESG	Assessr	ment: 70	0/100	Rating: C-	ESG	Risk	Rating	յ։ 13.8	
	Poolo I	Weak	Limited		Advanced	Poor Medium Good Excellent	Negl	Low	Med		Severe
		0-29	30-49	50-59	60+	D- D D+ C- C C+ B- B B+ A- A A+	0-10			30-40	

Specific Purpose
Banks & Agencies Europe

Development Banks

Development Banks

Key

messages

- Strong environmental and social footprint that is above sector average
- Sound sustainability governance at both Board and managerial level and with the internal control system covering all relevant sustainability risks
- Moderate Carbon Footprint and Advanced Energy Transition scores¹

- Services offered with high social and environmental benefit
- Social & Governance Rating at C+ level, with a far better performance on labor standards and working conditions issue compared to the industry average
- Very High Transparency Level (i.e. capacity to transparently disclose information and data)

- Very strong disclosure, signaling a high degree of accountability to investors and the public
- Strong "Environmental Policy", also signaling commitment to reduce emissions, releases, waste and use natural resources/energy more efficiently
- No involvement in any significant ESGrelated controversies



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Green, Social and Sustainability (GSS) Bond Framework¹

Rationale and main features

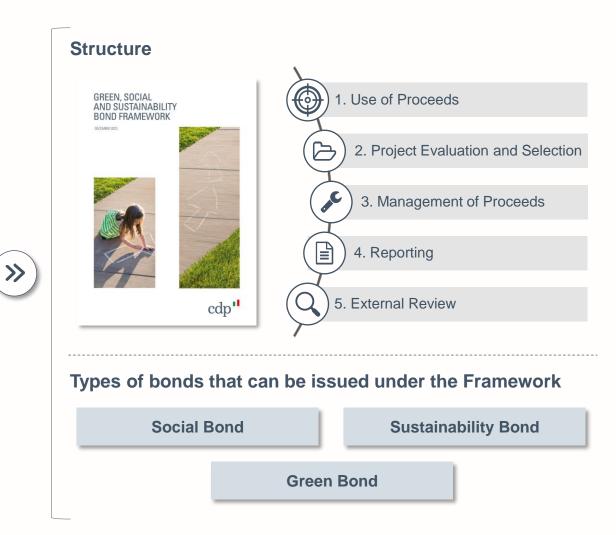
- Promoting Italy's sustainable development is a fundamental part of CDP's mission. To meet this commitment, through the financing of projects that will deliver environmental and social benefits, CDP has established a Green, Social and Sustainability Bond Framework, ultimately updated in December 2023
- The Framework reflects CDP's strategy and the latest developments in the sustainable finance market by:
 - ✓ Reviewing and expanding the Eligible Categories to address the company's priorities and sustainability strategy
 - ✓ Reviewing the Eligibility Criteria to meet current market expectations, particularly for some Eligible Green Categories which will be selected according to the Substantial Contribution Criteria to Climate Change Mitigation as outlined in the EU Taxonomy Delegated Act

Aligned to the most recent ICMA Principles











GSS Bond Framework: Use Of Proceeds¹

Eligible Green Categories







Clean transportation*



Energy efficiency*



Sust. water and wastewater mgmt



Pollution prev. and control



Climate change adaptation



Env. sust. mgmt of natural resources and biodiversity



Circular economy



















Examples of Eligibility Criteria²

- Financing of renewable energy projects: wind (onshore and offshore wind energy generation facilities); solar (solar energy photovoltaics PV and concentrated solar power CSP); hydropower*; bioenergy*; geothermal*
- Financing of projects aimed to reduce energy usage and/or increase energy efficiency: renewal and/or improvement of energy-efficient industrial plants/machinery
- Financing of sustainable water and wastewater management projects: construction, maintenance, and improvement of water networks to reduce water losses according to national regulation for the Sistema Idrico Integrato

Eligible Social Categories



Socioeconomic advancement and empowerment and employment generation



Affordable basic infrastructure



Affordable housing



Access to essential services



















Examples of Eligibility Criteria²

- Financing SMEs in economically underperforming area or supporting their ESG initiatives
- Financing of initiatives in developing countries to support local employment
- Financing digitization initiatives, aimed to increase access to ultra-fast broadband connectivity in low-density population areas
- Financing Social Housing: construction, renovation, modernization
- Financing public Education/Healthcare: public educational infrastructure, healthcare, long-term care facilities and medical equipment

^{*}Some Eligibility Criteria related to the Eligible Green Categories are compliant with the Technical Screening Criteria for the Substantial Contribution to Climate Change Mitigation as outlined in the EU Taxonomy Delegated



^{1.} Eligible Assets may include new or outstanding assets, which may have a disbursement within the past 3 years and/or the future 2 years in which the bonds are issued until the maturity of the bonds. Further details on Use Of Proceeds available in Appendix

 $^{2. \}quad \text{Further details on Full Eligibility Criteria available at $\underline{\text{https://www.cdp.it/resources/cms/documents/CDP_Green_Social_and_Sustainability_Bond_Framework_21_12_2023.pdf}. \\$

GSS Bond Framework: Second Party Opinion¹



Alignment with ICMA Principles

Sustainability quality of the Eligibility Criteria

Link of the Transaction(s) to CDP's ESG profile

Evaluation

Summary

ALIGNED



CONSISTENT



The Issuer has defined a formal concept for its Green, Social and Sustainability Bond Framework regarding use of proceeds, processes for project evaluation and selection, management of proceeds and reporting. This concept is in line with the ICMA Green Bond Principles (GBP), Social Bond Principles (SBP), and the Sustainability Bond Guidelines (SBG)

Product and/or service-related **Use of** Categories² **Proceeds** (UoP) individually contribute to one or more SDGs. Other Eligible Categories³ improve the operational impacts of CDP's borrowers and mitigate potential negative externalities of their sectors on SDGs. The more one or environmental and social risks associated with the UoP Categories are managed

The key sustainability objectives and the rationale for issuing Green, Social and Sustainability Bonds are clearly described by the Issuer. The project categories financed are in line with the sustainability objectives of the Issuer⁴

The Second Party Opinion, issued by ISS-Corporate, assesses the sustainability features of the Framework and its alignment to the ICMA Principles



^{1.} Second Party Opinion on CDP's Green, Social and Sustainability Bond Framework available at https://www.cdp.it/resources/cms/documents/Second_Party_Opinion_CDP_18-12-2023.pdf

^{2.} Renewable energy, Energy efficiency, Pollution prevention and control, Environmentally sustainable management of living natural resources and biodiversity, Clean transportation, Circular economy, Socioeconomic advancement and employment generation, Affordable housing, Affordable basic infrastructure, Access to essential services

^{3.} Energy efficiency, Clean transportation, Environmentally sustainable management of living natural resources and biodiversity, Sustainable water and wastewater management, Circular economy, Climate change adaptation

^{4.} In addition, according to ISS internal methodology, at the date of publication of the report, the Issuer is indirectly exposed to a controversy through Saipem SpA, a CDP's jointly controlled company with Eni SpA



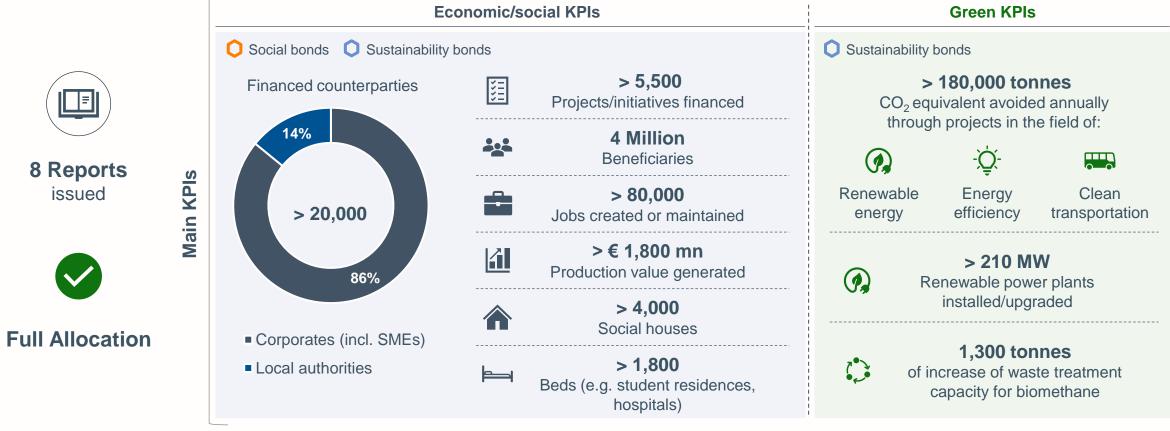
€ 6 bn total ESG bonds issued since 2017 affirm CDP's primary role in the Sustainable Finance in Italy

- 1. Details of the issuances available at https://www.cdp.it/sitointernet/en/green_social_sust_bonds.page
- 2. Expired on 21 November 2022
- 3. Expired on 27 September 2023
- 4. 3Y tranche expired on 20 April 2023
- 5. Both allocation and impact reporting are currently being finalized



Impact Reporting¹

- With the aim to provide maximum transparency on the portfolio of assets and to underline the quality and positive impact of the projects financed, CDP is committed to a dedicated reporting for each of its ESG issuances
- One year after each Green, Social and Sustainability Bond issuance, until full allocation, CDP produces a detailed report illustrating the
 eligible assets financed through the raised proceeds and their economic, social and environmental impacts





CDP Social Bond 2024



- The new Social Bond 2024 issuance will finance initiatives falling under the Eligible Categories of CDP's Green, Social and Sustainability Bond Framework, particularly prioritizing: i) Access to essential services and ii) Socioeconomic advancement and employment generation¹
- In line with the Eligibility Criteria of the updated GSS Bond Framework, examples of supported social projects are financing of Italian Small and Medium Enterprises (SMEs), healthcare facilities and equipment, public education infrastructures



Access to essential services



Socioeconomic advancement and empowerment and employment generation



Public education: financing of projects directed towards enhancing public education infrastructures



SMEs: providing financial support to SMEs to bolster their growth and competitiveness. The targeted approach aims to empower SMEs across diverse sectors, particularly those in underserved areas or to support them in their ESG-related initiatives



Healthcare: financing of construction/refurbishment of healthcare facilities, medical equipment, and technologies to enhance and safeguard public health



<u>Target Population</u>: Students, children, people in need of medical care, elderly people and SMEs



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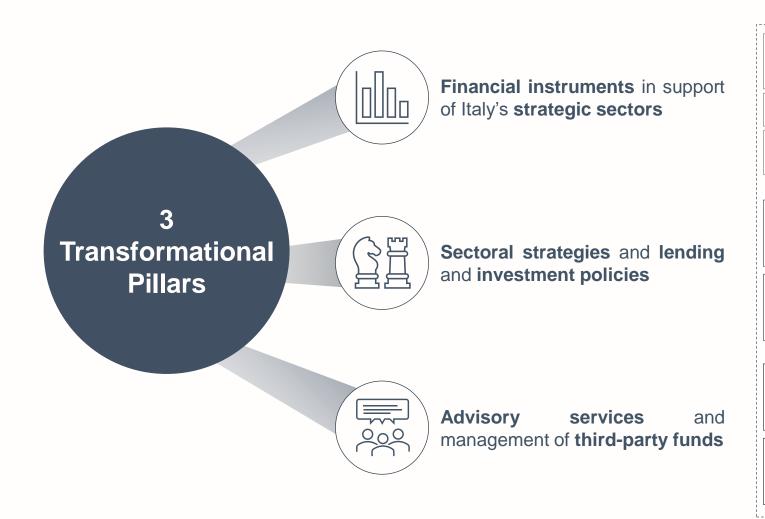
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Transformational Pillars



Tools

Loans and guarantees

Equity

Real estate

Policies

Operating model

Advisory role

Mandate management

Change in CDP's operating model

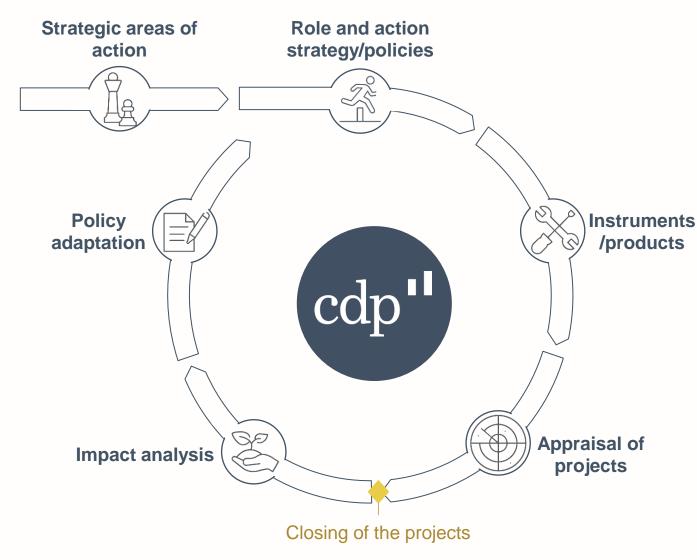
Activation of a broad range of **products** for **Public Administration** and **enterprises** at every stage of the life cycle

Strengthening capacity of sector analysis and impact assessment

Strengthening technical capabilities to better direct expenditures to quality projects



New Operating Model



Activities



Analysis of **macro and sector trends**, identification of **gaps**



Formulation of action strategy to fill the identified gaps and analysis of complementarity with the market



Identification of **instruments/products** and forms of **risk mitigation**



Financial, technical, sustainability and legal **appraisal** of projects and implementation of the action



Impact analysis verifying the achievement of the targets set



Continuous **adaptation of policies** based on available evidence



Areas of Action

4 macro trends



Climate change and ecosystem protection



Inclusive and sustainable growth



Digitisation and innovation



Rethinking value chains

10 areas of action

ENERGY TRANSITION

CIRCULAR ECONOMY

SAFEGUARDING LOCAL AREAS

4 SOCIAL INFRASTRUCTURE

> 5 CAPITAL MARKETS

6
DIGITISATION

TECHNOLOGICAL INNOVATION

SUPPORT TO STRATEGIC SUPPLY CHAINS 9
INTERNATIONAL COOPERATION

TRANSPORT / LOGISTICS HUBS

10

In line with the UN SDGs and the NRRP's mission

SDGs

2030 Agenda for Sustainable Development



NRRP National Recovery and Resilience Plan

Digitisation, innovation, competitiveness, culture and tourism

Green revolution and ecological transition

Infrastructure for sustainable mobility

Education and research

Inclusion and cohesion

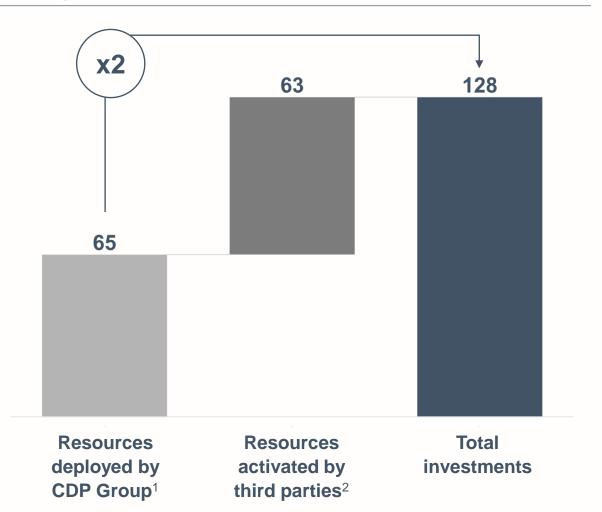
Health

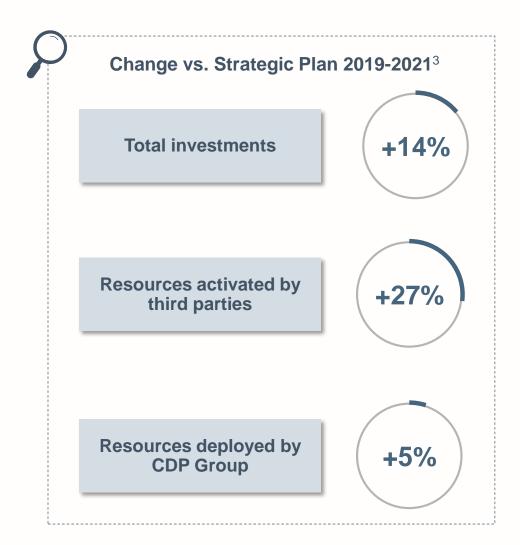


Investments by CDP Group

€ bn

Strategic Plan 2022-2024





^{3. 2019-21} pro-forma data excluding the SACE Group (i.e. the Italian Export Credit Agency part of CDP Group since 2012 and whose stake was transferred to the MEF in 2022, consistently with the provisions of Law 126/2020, the MEF, CDP and SACE's agreement, and the so-called "Decree SACE")



^{1.} CDP Group resources deployed through loans and guarantees, equity and mandate management

^{2.} Resources from other investors and/or lenders activated on projects supported by CDP and investments made through CDP's advisory role

Breakdown by Business Lines

€bn

Strategic Plan 2022-2024¹

	Resources deployed by CDP Group	Total investments
1 Infrastructures and Public Administration ²	21	53
Lending to enterprises and support for international expansion	34	56
3 International cooperation and development finance	2	4
4 Equity	7	13
5 Real Estate	1	2
Total	65	128



^{1.} Net of intragroup transactions (6 billion euro respectively on deployed resources and on investments)

^{2.} Infrastructures and Public Administration have been reported as two separate lines of action as of Dec 2022

Agenda

Company Overview

Key Financials

Funding and Ratings

GSS Bond Framework and Social Bond 2024

Strategy 2022-24

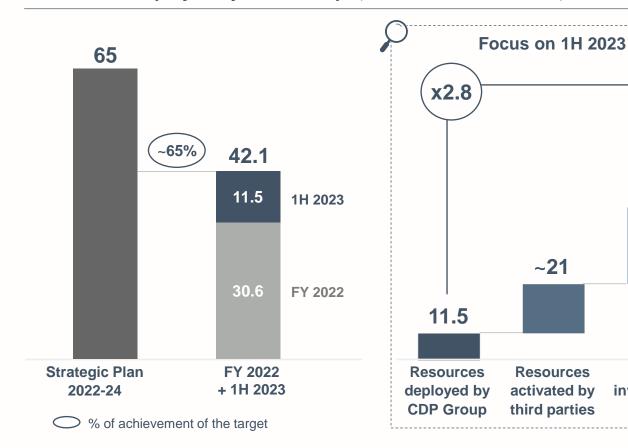
Business Snapshot

Sustainability

Financial Instruments in Support of Italy's Strategic Sectors



Resources deployed by CDP Group¹ (€ bn, FY 2022-1H 2023)





€ 11.5 bn of total resources deployed by CDP Group, in line with 1H 2022 figures²:

- i. Lending to enterprises and supportfor international expansion: € 7.1 bn
- ii. Infrastructures: € 2.8 bn
- iii. Public Administration: € 0.7 bn
- iv. International Cooperation and Development Finance: € 87 mn
- v. **Equity**: € 0.7 bn
- vi. Real Estate: € 87 mn

Over € 42 bn of resources deployed at the halfway of the 2022-24 Strategic Plan (~65% achievement rate), with € 32.4 bn of total investments enabled in 1H 2023, equal to 2.8x the resources deployed by CDP Group

32.4

Total

investments

^{1.} CDP Group refers to CDP S.p.A. and its subsidiaries subject to management and coordination. In 1H 2023, CDP S.p.A. deployed resources amounting to € 11.0 bn, down slightly compared to 1H 2022 figures (€ 11.3 bn)



Focus on Main Activities along Business Lines¹

€: 1H 2023

3.8

bn

1st

50

mn



Lending to enterprises and support for international expansion

To indirectly support Italian enterprises through banking system

Of transactions via the direct +30% **channel** vs 1H 2022, with € 3.3 **bn** of total resources earmarked

International Cooperation and Development Finance

CDP's international advisory program launched for young entrepreneurs in Senegal

Commitments made in support of investments in the water and agro-industrial sectors in **Ethiopia**

Infrastructures

In support of the Palermo-3.4 Catania high-speed railway line, in partnership with, among bn others, **EIB** and **MEF**²

Project-financing to support 375 motorway network investments mn in North-Eastern Italy³

Public Administration

>1000

entities **Public** supported through the renegotiation of loans and postponement of instalments due⁴

200 mn

In support of sustainable investments in the PA sector. in partnership with EIB⁵

Equity



Investments in favor of Italian businesses in sectors of excellence also via FII SGR⁶



Support for the new GreenIT BP also to encourage the gradual decarbonization of the electricity sector in Italy

Real Estate



Social housing units and beds constructed through initiatives promoted by FIA⁷



Initiative of Fondo iGeneration launched in support of an innovative university halls of residence project⁸





Advisory Services and Management of Third-Party Funds

1H 2023

Main achievements

CDP supported Italy's **Public Administration** through its **advisory** and **management services**, contributing, inter alia, to the implementation of the **National Recovery and Resilience Plan** (NRRP)

14 Action Plans

For the benefit of **Public Administrations** in charge of the **NRRP projects** for a value of **supported initiatives** of ~ € 50 bn

InvestEU Programme **New MoUs signed** with, among others, Municipality of Rome, Milan, Perugia and Lombardia region

Management of third-party funds

~ € 290 mn to support the PA, mainly under the NRRP, and to support developing countries through the Revolving Fund for International Cooperation & Development Finance



Support to the Implementation of the NRRP



Projects directly assigned

Scope of actions already assigned by the NRRP, with CDP acting as an implementing entity



Advisory and mandate management

Advisory role to support the Public Administration thanks to CDP's distinctive technical and financial expertise, also through the management of public funds



Financial instruments

Structuring of financial instruments to facilitate the use of the NRRP resources, to guarantee the timely implementation of the projects



Agenda

Company Overview

Key Financials

Funding and Ratings

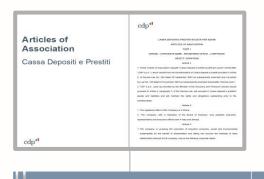
GSS Bond Framework and Social Bond 2024

Strategy 2022-24

Business Snapshot

Sustainability

Progress in ESG Stance



2019





Launch of the
Sustainability Area, that
marks the transformation
towards a business and
operating model oriented to

Amendment to the
Statute, making explicit the
aim to promote sustainable
development for the benefit
of shareholders and
considering the interests of
other stakeholders relevant
to the company

the sustainable value creation

Approval of the Sustainability Framework,

2020

i.e., guidelines adopted to integrate sustainability into CDP's business and operating model

Release of the 1st
Sustainability Report¹,
based on GRI Standards,
reporting CDP's
contribution to Sustainable
Development Goals (SDGs)

Release of the 1st Integrated Report¹

2021

Integration of sustainability in CDP's Governance, in order to supervise topics relating to sustainability²

Approval of the Strategic Plan 2022-24, focused on sustainable, inclusive and impactful investments for Italy's growth Introduction of a new Reinforced Governance,

2022

with the integration of sustainability across the organisational structures

Release of the 1st ESG Plan

Approval of the first ESG Policies (e.g., General Responsible Lending and Investment, DE&I)

Joining the UN Global Compact

Release of the 1st half-yearly non-financial report¹

2023

Inaugural Green Bond issuance, further expanding the ESG funding mix

Approval of additional ESG Policies (e.g., Transport Sector, Stakeholder Grievance Mechanism)

Sign up to the Poseidon
Principles, integrating climate
considerations into lending to
the maritime sector

^{1.} Further details at https://www.cdp.it/sitointernet/en/bilancio integrato.page

^{2.} See the entrustment of the BoD Risk Committee, renamed "Risk and Sustainability Committee", with responsibility on ESG matters. Further details at https://www.cdp.it/sitointernet/en/governance.page

New Governance of Sustainability

Risk and Sustainability Committee

Performs a **control** function and provides **guidance** with regard to **risks and sustainability**

Board of Directors

CEO & GM

Sector Strategy and Impact



Supports top management in the definition of sectoral strategies to power the impact of CDP's actions and carries out ex-ante and ex-post assessments of the impact created by the Group

Risks



Manages the level 2 controls of policies implementation in the operating and business processes and takes care of the assessment of emerging risks, in particular ESG risks (e.g. climate and environmental risks)

Administration, Finance, Control and Sustainability



Manages activities related to, inter alia, sustainability governance, definition and monitoring of the ESG Plan and of the general and sector sustainability policies, non-financial reporting and ESG ratings

Communications, External Relations, Arts and Culture

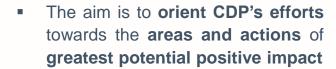


Manages activities to develop, promote and enhance CDP's ESG profile among internal and external stakeholders



Sustainable Development Assessment (SDA)¹

- As of 2020, CDP has structurally incorporated ex-ante positive assessment negative ESG impacts into its lending transactions
- The SDA is part and parcel of the decision-making internal process, alongside the traditional evaluation of risk, financial, legal and compliance aspects

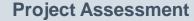




Agenda **Targets** 2030 Development **Taxonomy** S **Consistency** with Sustainable and

Counterparty Assessment

Assessment of the counterparty on the basis of the sustainability of its industry, the operational model adopted within the context of its own operations, its conduct in regard to ESG aspects and the monitoring and reporting of environmental and social impacts



Assessment the project's alignment with sustainable development issues, including the beneficiary groups and areas, the environment, transition and innovation, as well as the economic, environmental and social outcomes produced

Assessment of CDP's additional role in financial terms, considering its capacity to operate in market sectors and segments exposed to insolvency or credit restrictions (i.e. market failures), also leveraging CDP's **technical competences** where applicable







Additionality Assessment

1. In 2022, the SDA model was updated to integrate the evaluation of the consistency with the strategic guidelines, the technical-economic assessment carried out by the dedicated Competence Centers and the guidelines laid down by the European Taxonomy

1st ESG Plan: Key Projects and Targets¹

Strategic directives		Main ESG targets	1H 2023 performance	SDGs
	Climate change and ecosystem protection	 -50% CO₂ eq emissions by 2024² and -100% by 2030² -30% printed paper and toner consumption per capita by 2024³ -30% financed emissions (tCO2/MIn€) by 2030⁴ 	 -77.5% (as of YE 2022)⁵ -76% printed paper/-89% of toner per capita (as of YE 2022)⁵ Target approved in June 2023⁵ 	12 EEPOMSHIE CONSUMPTION 13 AUMATE AUTION
	Inclusive and sustainable growth	 >85% of colleagues with high yearly engagement 90% of colleagues yearly trained on sustainability 100% of colleagues using 10 days per month flexible working 30% of women in top managerial positions by 2024 30% of sustainability objectives within MBOs 	 87% (as of YE 2022)⁵ 96% (as of YE 2022)⁵ ~100% 24% 32% 	4 EDUCATION 5 GENDER 10 DECENT WORK AND ECKNOMIC GROWTH
	Digitisation and innovation	 45% total yearly ICT investments for innovation > 40% cloud applications by 2024 90% of colleagues involved in the digital community's innovation program by 2024 	• 49% ⁶ • 30% • 86%	9 NOUSTRY PROTACTION AND PREASTRUCTURE
B	Rethinking value chains	 > 70% of purchases from socially/environmentally certified suppliers by 2024⁷ 	■ 66% ⁸	12 EESPONSIBLE



2022 ESG Performance and Main Impacts¹

Strategic directives

Impact generated



Climate change and ecosystem protection

- Energy transition: € 2.8 bn to 117 firms and 55 public bodies
- Preservation of the territory (i.e. water network efficiency): € 17.6 mn to 44 municipalities



Inclusive and sustainable growth

- Social housing: 897 housing units and 2,415 beneficiaries
- School building and health facilities develop.: 405 schools and 315 facilities
- 4 Cultural Funds managed, benefiting 320 public entities



Digitisation and innovation

- 3 high-tech funds launched
- € 965 mn benefiting 37 firms
- 43.5% of ICT investments for the Group's working environment



Rethinking value chains

- Strategic supply chains: > € 935 mn to 34 firms for growth plans, > € 550 mn to 17 firms for internationalization, > 4,000 firms involved in the BM platform²
- Sustainable supply chains: 94% local and 100% new suppliers assessed
- Transport and logistics hubs: € 14 mn for cycling, 7 ports modernised, > 403
 km of upgraded local public transport and urban roads



> 47,000 firms and 1,300 public entities served



1.7% impact on GDP



~ € 62 bn activated production value



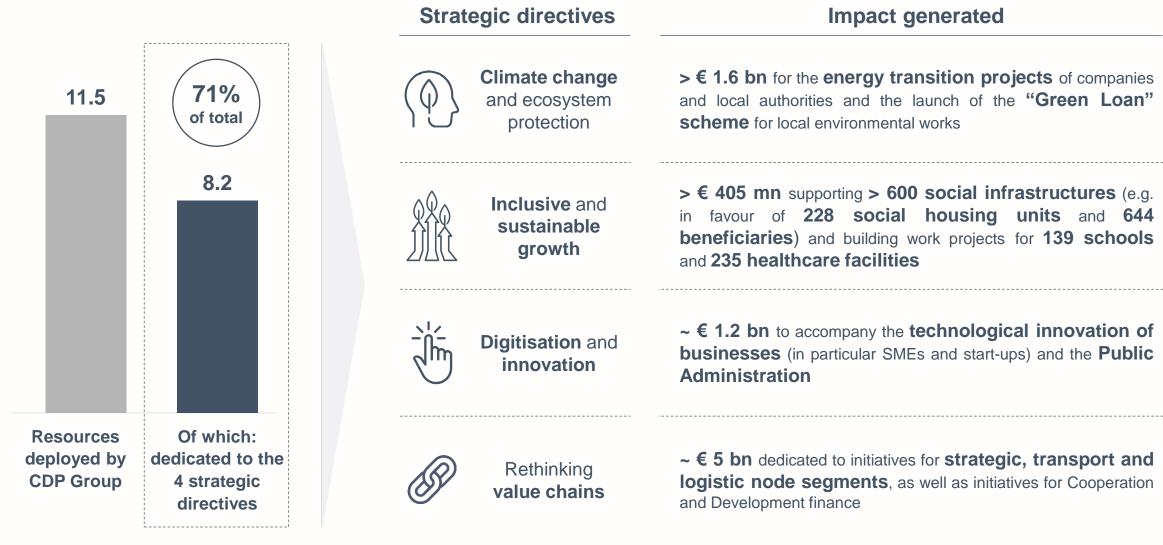
~ 470,000 employees hired or maintained



^{1.} Further details available at https://www.cdp.it/resources/cms/documents/CDP 2023 Half Yearly Non Financial Report ENG.pdf

1H 2023 ESG Performance and Main Impacts¹

€ bn





Appendix

GSS Bond Framework Use of Proceeds: Focus on EU Taxonomy

Eligible Green Categories

Eligibility Criteria in line with the EU Taxonomy Substantial **Contribution Criteria to Climate Change Mitigation**



Renewable energy



efficiency



Clean transportation Financing of construction or revamping of projects related to renewable energy (EU Taxonomy Activities 4.1, 4.2, 4.3, 4.5, 4.6, 4.8):

- Solar (Solar energy Photovoltaics (PV), and concentrated solar power (CSP))
- Wind (Onshore and offshore wind energy generation facilities)
- Hydropower
- Geothermal
- Bioenergy

Financing of projects that contribute towards reduced energy usage and/or increased energy efficiency:

- Construction and operation of electricity storage facilities aimed at energy savings (EU Taxonomy Activity 4.10. "Storage of electricity")
- Smart grid technology and/or infrastructure activity (Eu Taxonomy Activity 4.9 "Transmission and distribution of electricity")

Financing of projects related to sustainable mobility and low carbon transportation of passengers and goods, which comply with the Substantial Contribution criteria to Climate Change Mitigation of the EU Taxonomy Activity 6 "Transport":

· Passenger and Freight rail transport · Urban and suburban transport, road passenger transport · Operation of personal mobility devices, cycle logistics • Transport by motorbikes, passenger cars and light commercial vehicles • Freight transport services by road • Inland passenger and freight water transport • Retrofitting of inland water passenger and freight transport • Sea and coastal freight, water transport, vessels for port operations, and auxiliary activities • Sea and coastal passenger water transport • Retrofitting of sea and coastal freight and passenger water transport; • Infrastructure for personal mobility and cycle logistics • Infrastructure for rail transport • Infrastructure enabling low-carbon road transport and public transport • Infrastructure enabling low-carbon water transport • Low-carbon airport infrastructure



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