

# **Inaugural Green Bond 2023**

**Investor Presentation** 

Investor Relations & Rating Agencies February 2023





# **Agenda**



Strategy 2022-24

**Business Snapshot** 

Sustainability

**Key Financials** 

Funding and Ratings

ESG Bond Issuances and Inaugural Green Bond

### **CDP** at a Glance

#### **Mission**



Promoting Italy's sustainable development, by using savings responsibly to drive growth and employment, by supporting innovation and business competitiveness, infrastructure and local development

#### Shareholders<sup>1</sup>







#### **Key figures** (€ bn)



Total Assets<sup>2</sup>
485

Loans<sup>3</sup>

Equity Inv. & Funds<sup>3</sup>

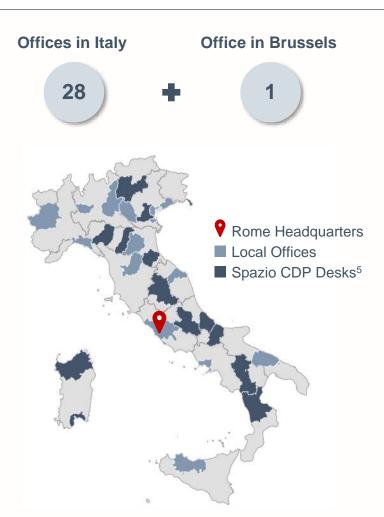
Postal Funding<sup>3</sup> **280** 

Market Funding<sup>3</sup>
103

Shareholders' Equity<sup>2</sup>
38

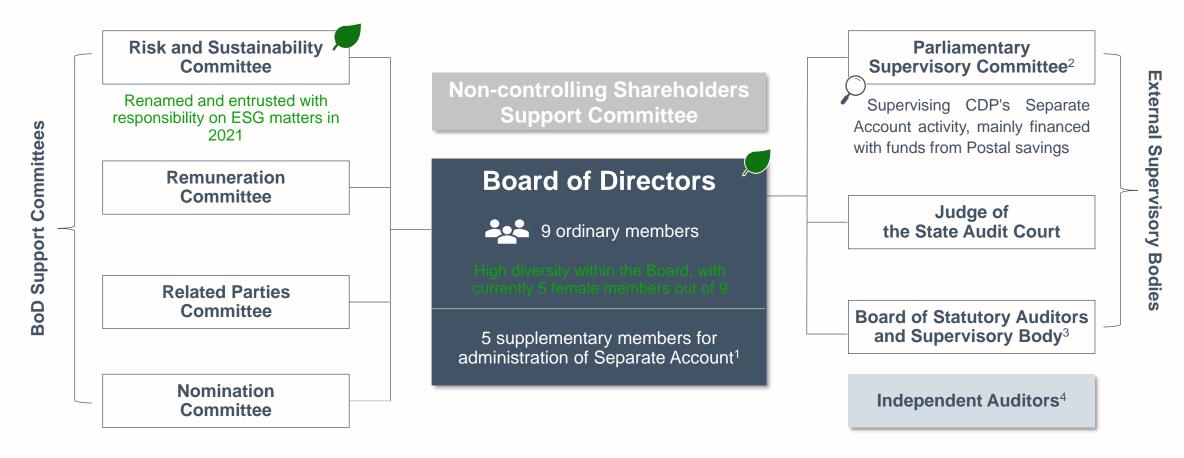
- 1. Remaining 1% treasury shares
- 2. CDP Group consolidated balance sheet as of 30 June 2022
- 3. CDP S.p.A. balance sheet as of 30 June 2022
- 4. Details available at <a href="https://www.cdp.it/sitointernet/en/contatti-sedi.page">https://www.cdp.it/sitointernet/en/contatti-sedi.page</a>
- 5. CDP's information points

#### Locations<sup>4</sup>





### **Governance and Supervision**



#### **Informative Supervision**















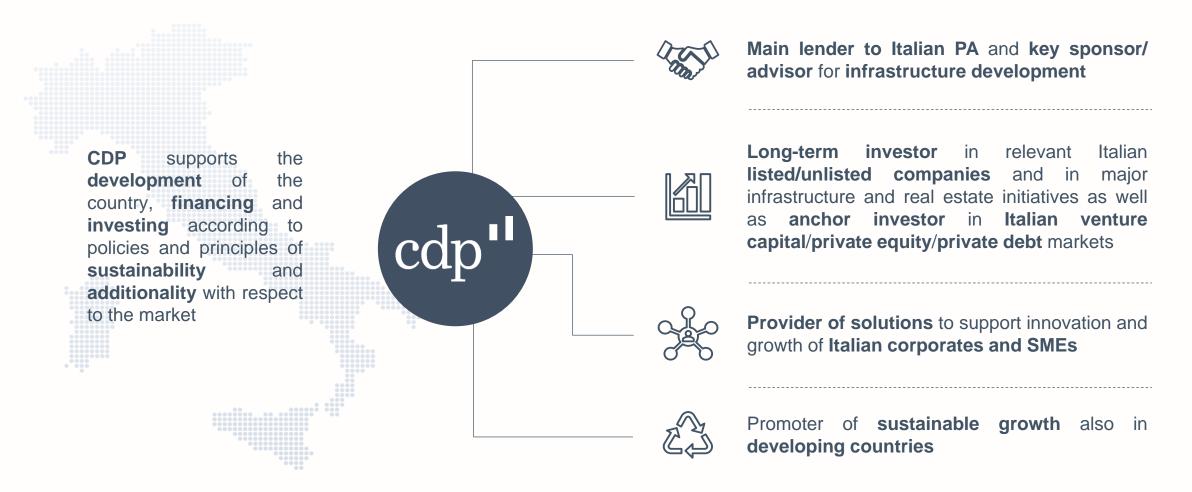


<sup>2.</sup> The Parliamentary Supervisory Committee is made up of parliamentary and non-parliamentary members, with the latter representatives of the Council of State and the State Audit Court

<sup>3.</sup> The functions of the Supervisory Board, pursuant to Legislative Decree 231/2001, are entrusted to the Board of Statutory Auditors

<sup>4.</sup> Currently represented by Deloitte & Touche SpA

# **Scope of Activity**



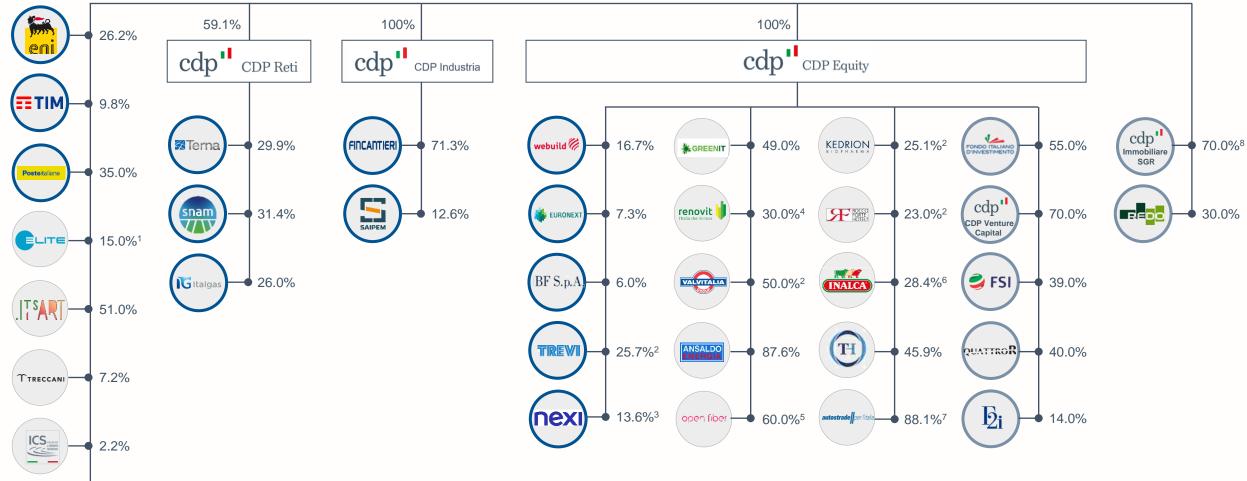
Creating cutting-edge standards with a focus on ESG criteria to become a benchmark for the market, while developing new markets by leveraging resources and technical expertise



### **Group Structure**

Main Equity Participations as of 30 June 2022





- 1. Controlled by Borsa Italiana with 75% stake. Borsa Italiana is controlled by Euronext with 100% stake
- 2. Stake held by CDPE Investimenti, of which CDP Equity holds 77.1% stake
- 3. 8.3% stake held by CDPE Investimenti and an additional 5.3% stake held by CDP Equity
- 4. Snam holds 60.05% of the company

1.1%

- 5. CDPE holds 60% of Open Fiber Holdings which holds 100% of Open Fiber
- 6. Stake held by IQ MIIC, of which CDPE Investimenti holds 50% stake
- 7. Stake held by Holding Reti Autostradali, of which CDP Equity holds 51% stake
- 8. The other shareholders are ACRI and ABI with 15% stake each



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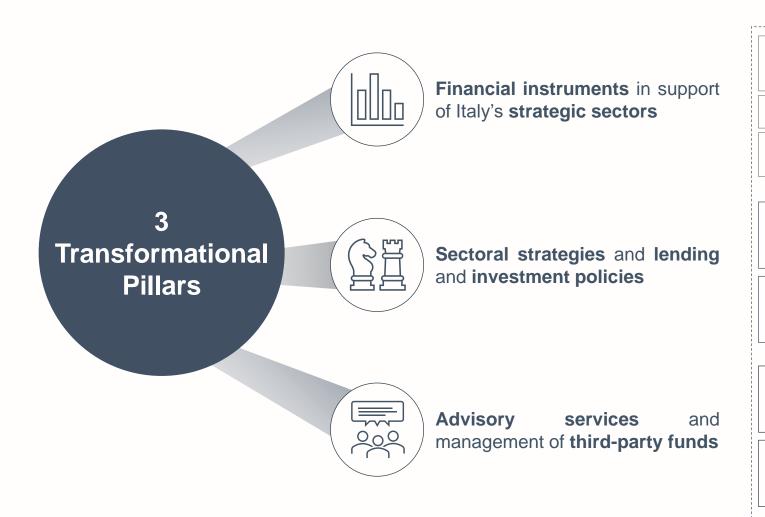
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### Transformational Pillars<sup>1</sup>



#### **Tools**

Change in CDP's operating model

Loans and guarantees

Equity

Real estate

Activation of a broad range of **products** for **PA and enterprises** at every stage of the life cycle

**Policies** 

Operating model

Strengthening capacity of sector analysis and impact assessment

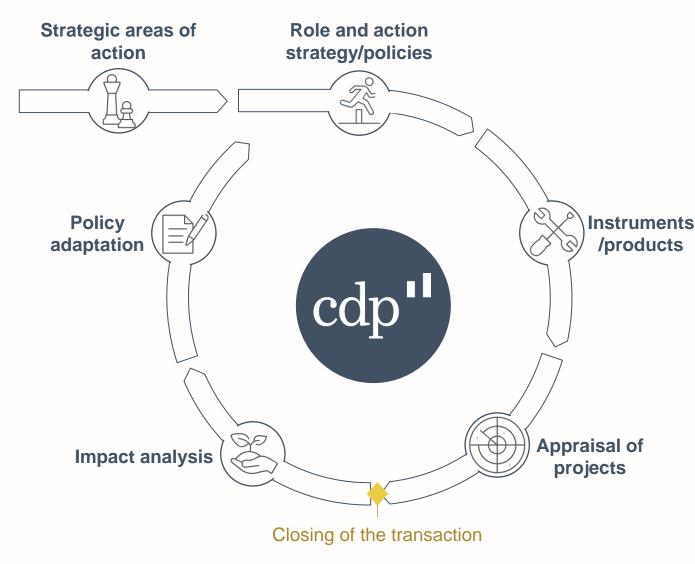
Advisory role

Mandate management

Strengthening technical capabilities to better direct expenditures to quality projects



# **New Operating Model**<sup>1</sup>



#### **Activities**



Analysis of **macro and sector trends**, identification of **gaps** 



Formulation of **action strategy** to fill the gaps identified and analysis of **complementarity** with the market



Identification of **instruments/products** and forms of **risk mitigation** 



Financial, technical, sustainability and legal **appraisal** of projects and implementation of the action



**Impact analysis** verifying the achievement of the targets set



Continuous **adaptation of policies** based on available evidence



### Areas of Action<sup>1</sup>

#### 4 macro trends



Climate change and ecosystem protection



Inclusive and sustainable growth



**Digitisation** and innovation



Rethinking value chains

#### 10 areas of action

1 ENERGY TRANSITION

2 CIRCULAR ECONOMY

SAFEGUARDING LOCAL AREAS

SOCIAL INFRAST.

5 CAPITAL MARKETS 6
DIGITISATION

TECHNOLOGICAL INNOVATION

8
SUPPORT TO
STRATEGIC
SUPPLY CHAINS

9
INTERNATIONAL COOPERATION

TRANSPORT / LOGISTICS HUBS

10

#### In line with the UN SDGs and the NRRP's mission

#### **SDGs**

2030 Agenda for Sustainable Development



# NRRP National Recovery and Resilience Plan

Digitisation, innovation, competitiveness, culture and tourism

Infrastructure for sustainable mobility

Inclusion and cohesion

Green revolution and ecological transition

**Education and research** 

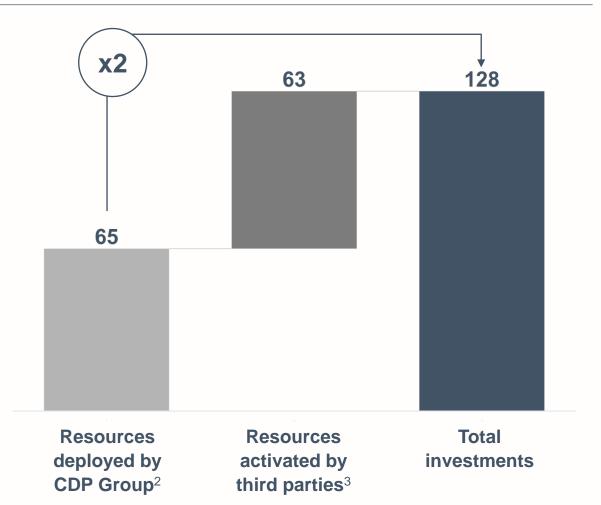
Health

cdp"

## Investments by CDP Group<sup>1</sup>

€ bn

#### Strategic Plan 2022-2024





- 1. See https://www.cdp.it/resources/cms/documents/CDP\_2022-2024\_Strategic\_Plan.pdf
- 2. CDP Group resources deployed through loans and guarantees, equity and mandate management
- 3. Resources from other investors and/or lenders activated on projects supported by CDP and investments made through CDP's advisory role
- 4. 2019-21 pro-forma plan data excluding the SACE group



# Investments by CDP Group: Breakdown by Lines of Action<sup>1</sup>

€ bn

#### Strategic Plan 2022-2024

		Resources deployed by CDP Group <sup>2</sup>	Total Investments <sup>2</sup>
1	Infrastructures and Public Administration	21	53
2	Lending to enterprises and support for intl. expansion	34	56
3	International Cooperation and Development Finance	2	4
4	Equity	7	13
5	Real Estate	1	2
	Total	65	128

<sup>1.</sup> See <a href="https://www.cdp.it/resources/cms/documents/CDP\_2022-2024\_Strategic\_Plan.pdf">https://www.cdp.it/resources/cms/documents/CDP\_2022-2024\_Strategic\_Plan.pdf</a>



<sup>2.</sup> Net of intragroup transactions (6 billion euro respectively on deployed resources and on investments)

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### **Transformational Pillars: Main Achievements**



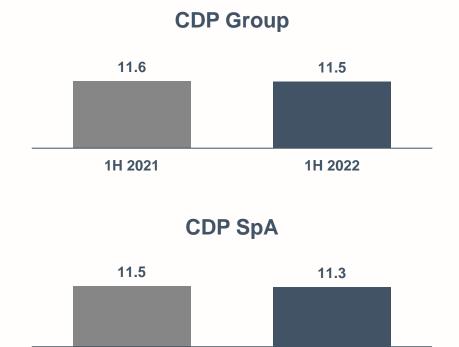
Main achievements in 1H 2022

### Focus: 1st Pillar

1H 2021



#### **Total resources deployed** (€ bn)



1H 2022

#### **Breakdown by line of action** (1H 2022)

#### € 11.5 bn total resources deployed, in line with 1H 2021:

- € 4.1 bn to finance public entities and the development of national infrastructures
- € 2.5 bn to support both the domestic and international growth of Italian companies
- € 0.2 bn to promote initiatives aimed at generating a high social-economic impact in developing countries
- 4.6 bn to sustain enterprises and infrastructures through direct and indirect equity investments
- **€ 37 mn** to support the **real estate** sector

€ 28.5 bn of total enabled investments with a leverage effect of 2.5 times the resources, deployed through the attraction of additional capital

### Focus: 2<sup>nd</sup> and 3<sup>rd</sup> Pillars





#### Sectoral strategies and lending and investment policies

In order to direct CDP's actions towards the areas with the greatest impact for the country, the Board of Directors approved:

First 3 sectoral strategic quidelines

On energy transition, social infrastructure and digitalization, also included in internal regulations

1<sup>st</sup> General Responsible Lending Policy Aiming to **direct** CDP Group's **lending activities** so that they increasingly achieve **positive ESG impacts** 

1st ESG Plan

To align **CDP's sustainability objectives** with international **best practices**, aiming to reduce climate-altering consumption and emissions and put people at the strategy's core

#### Advisory services and management of third-party funds

CDP provided Italy's **public administration** with increased **support and advice** for the implementation of the **National Recovery and Resilience Plan** (NRRP) also through:

**Action Plans** 

For the benefit of **6 Ministries**, sustaining the implementation of **37 NRRP measures** for around **€ 38 bn of investments** 

Management of third-party funds

For more than € 800 mn, also as part of the NRRP, thanks to public mandates

"Capacity Italy" platform

With the aim to ensure technical and operational support throughout the entire NRRP projects implementation cycle



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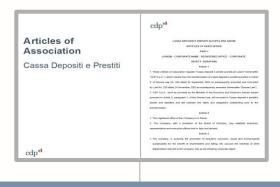
# **Sustainability**

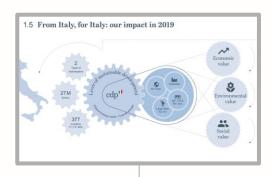
**Key Financials** 

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### **Progress in ESG Stance**<sup>1</sup>









2019

2020

2021

2022

Launch of the Sustainability Area, that marks the start of a transformation path towards a business and operating model oriented to the creation of sustainable value

Amendment to the Statute, which makes explicit the possibility of financing activities for the promotion of sustainable development and in favour of the sustainable growth of businesses in Italy and abroad

Approval of the Sustainability
Framework, guidelines including
principles, areas and operating
approach to integrate
sustainability in our business and
operating model

Release of the first
Sustainability Report, reporting
CDP's contribution to Sustainable
Development Goals (SDGs)

Release of the first Integrated Report, reporting CDP's strategy, governance and performance contributing to create value over time

Integration of sustainability in Governance, in order to support and supervise topics and concerns relating to sustainability<sup>2</sup>

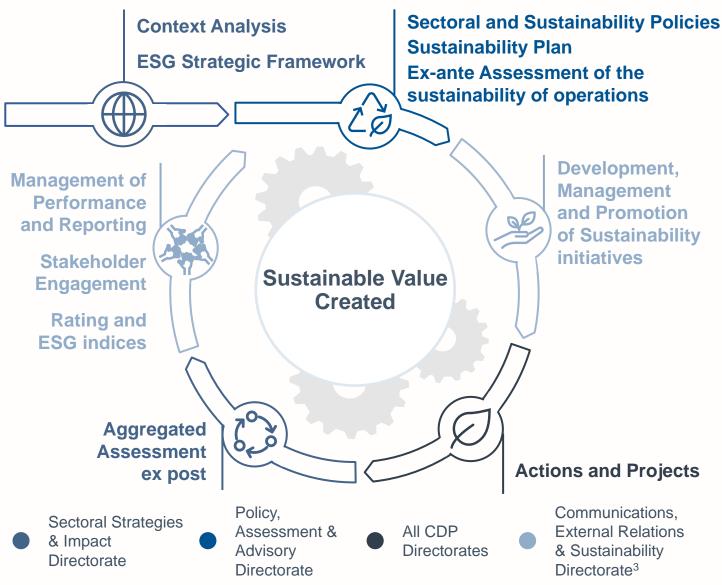
Approval of the Strategic Plan 2022-24, focused on sustainable, inclusive and impactful investments for Italy's growth Introduction of a new Reinforced Governance, with the integration of sustainability across all organisational structures

Release of the first ESG Plan, in line with the Strategic Plan 2022-24

Approval of ESG and Sector
Policies (i.e. General Responsible
Lending, General Responsible
Investment, Diversity, Equity &
Inclusion, Energy Sector policies)



### **New Governance of Sustainability**<sup>1</sup>



A circular and pervasive approach aimed at promoting shared value creation

Three separate Departments<sup>2</sup>, reporting directly to the CEO, guarantee an adequate integration and management of the ESG aspects within the company processes

More than 100 sustainability ambassadors appointed within the Group's organizational structure in order to contribute to the monitoring of ESG indicators and to the planning and reporting of sustainability

Internal Audit and Risks respectively guarantee the sustainability process within the Internal Control System and the assessment of emerging risks (in particular, climate and environmental risks)



2. Sectoral Strategies & Impact; Policy, Assessment & Advisory; Communications, External Relations & Sustainability

<sup>3.</sup> Relationship with ESG rating agencies is carried out in collaboration with the AFC Department and, in particular, with the Investor Relations and Rating Agencies function

# 1st ESG Plan: Key Projects and Targets<sup>1</sup>

Strategic directives		Ambitions	Main ESG targets	SDGs	
	Climate change and ecosystem protection	Being a green and virtuous institution taking care of consumption and of the resource's adoption	<ul> <li>- 50% CO2 emissions scope 2 &amp; scope 3 by 2024<sup>2</sup></li> <li>- 100% CO2 emissions scope 1 by 2030<sup>2</sup></li> <li>- 30% toner and paper consumption by 2024<sup>3</sup></li> </ul>	12 RESPONSIBLE 13 CLIMATE ACTION	
	Inclusive and sustainable growth	with main asset in diversity and wellbeing of our colleagues	<ul> <li>&gt;85% of colleagues with high yearly engagement</li> <li>90% of colleagues yearly trained on sustainability</li> <li>100% of colleagues using 10 days per month flexible working</li> <li>30% of women in top managerial positions by 2024</li> <li>30% of sustainability objectives within MBOs</li> </ul>	4 QUALITY EDUCATION  5 GENDER EQUALITY  8 DECENT WORK AND ECONOMIC GROWTH	
	Digitisation and innovation	able to digitalise and innovate to become a Smart Company	<ul> <li>45% total yearly ICT investments for innovation</li> <li>&gt; 40% cloud applications by 2024</li> <li>90% of colleagues involved in the digital community's innovation program by 2024</li> </ul>	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	
ASP)	Rethinking value chains	taking care of the supply chain	<ul> <li>&gt; 70% of purchases from socially/environmentally certified suppliers by 2024<sup>4</sup></li> </ul>	12 RESPONSIBLE GOOD	

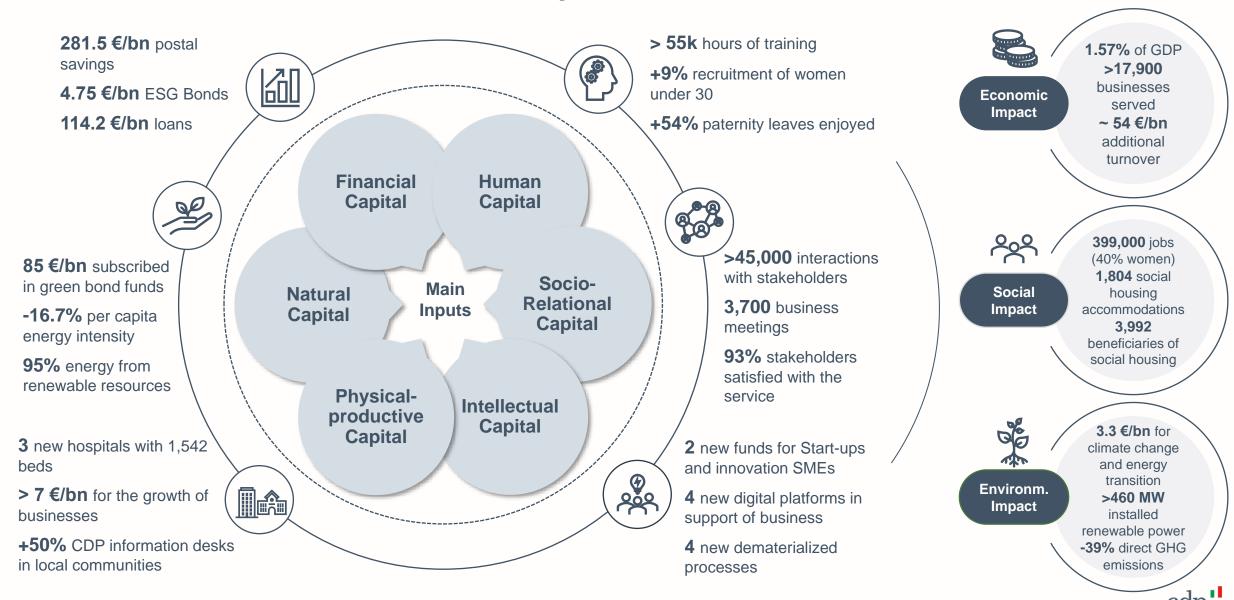
<sup>1.</sup> Details available at https://www.cdp.it/resources/cms/documents/PIANO\_ESG\_PRESENTAZIONE\_ENG.pdf

<sup>2.</sup> Targets referring to CDP Group, i.e. CDP SpA and the controlled companies subject to management and coordination. Market-based methodology. 2019 Baseline. Scope 3 emissions refer to business travels

<sup>3.</sup> Targets referring to CDP Group, i.e. CDP SpA and the controlled companies subject to management and coordination. 2019 Baseline

<sup>4.</sup> Expenditure items do not include tax, legal and strategic consultancy

# 2021 ESG Performance and Main Impacts<sup>1</sup>



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### CDP SpA: P&L

€ mn

	1H 2021	1H 2022	
Net interest income	856	902	
Dividends	547	870	
Other net revenues	478	198	
Gross income	1,881	1,971	
Write-downs	24	29	
Staff costs and other administrative expenses	(107)	(120)	
Operating income <sup>1</sup>	1,793	1,872	
Net income <sup>2</sup>	1,365	1,487	

- Net income amounted to about € 1.5 bn, up by over € 120 mn compared to 1H 2021
- Dividends of € 0.9 bn, increased with respect to 1H 2021 (€ 0.5 bn) mainly due to the higher contribution from ENI and CDP Equity
- Other net revenues of € 0.2 bn, down in 2022 compared to 1H 2021 (€ 0.5 bn) due to the lower income from securities portfolio management
- Write-downs (cost of risk) substantially negligible and in line with 1H 2021, resulting from the combined effect of net recoveries on the loan portfolio and net impairment on the equity portfolio

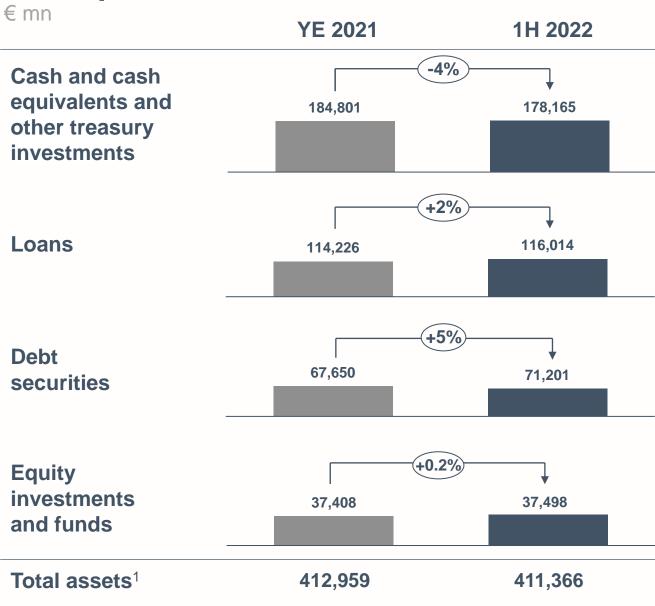
Net income remains high at € 1.5 bn (+ 9% vs 1H 2021) despite the reduction in income from the securities portfolio management



<sup>1.</sup> It also includes amortization and other operating expenses and income

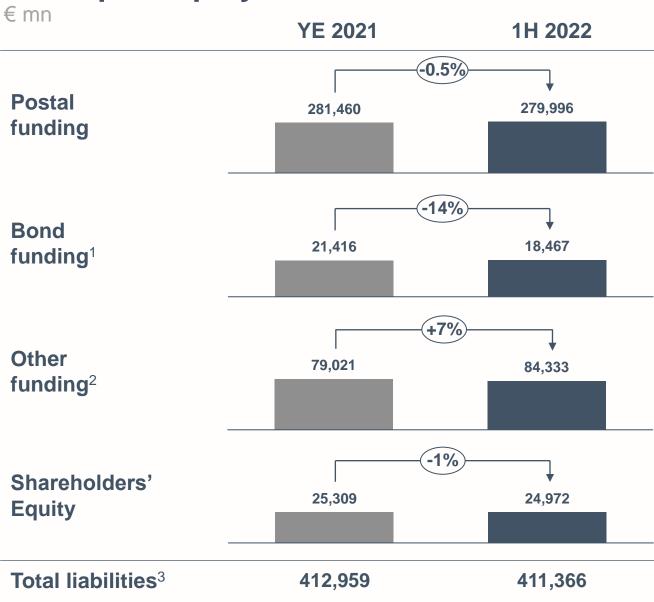
<sup>2.</sup> It also includes provisions for risks and charges and income taxes

# **CDP SpA: Assets**



- Cash and cash equivalents decreased mainly due to the elimination of the SACE deposit following the transfer of the stake held in the company to the MEF
- Loans increased mainly due to the volumes of loans to Public Entities
- Debt securities increased mainly due to the purchasing made during 1H 2022 and securities received by the MEF in return for the transfer of the stake in SACE
- Equity investments and funds substantially unchanged with the impact of the transfer of SACE to the MEF compensated by the equity increase of CDPE (related to the acquisition of the stake in ASPI)

### **CDP SpA: Equity and Liabilities**



- Postal funding down from YE 2021 due to the performance of CDP net funding and interest accrued by savers
- Bond funding decreased due to the bond maturities recorded during the semester and the decrease in commercial papers
- Other funding increased mainly due to short-term funding on the money market
- Equity slightly down from YE 2021 as a result of the dividends distributed and the reduction in valuation reserves relating to financial assets measured at fair value, partially offset by income accrued in the semester

- 2. It includes funding from banks and funding from customers (excluding postal funding)
- 3. It also includes other liabilities (mainly accruals, deferrals and hedging derivatives)



<sup>1.</sup> It includes DIP-EMTN Bonds, Guaranteed Bonds, Retail Bonds, Panda Bond and Commercial Papers

### **CDP** Group: Key Figures<sup>1</sup>

€ bn

#### **Income statement**

	1H 2021	1H 2022	
Net interest income	0.7	0.8	
Gains (losses) on equity investments	0.4	2.6	
Operating income	4.4	6.3	
Net income	1.4	3.7	
Pertaining to CDP SpA	0.3	2.8	
Balance sheet			
	YE 2021	1H 2022	
Total assets/liabilities	517.1	485.4	
Shareholders' Equity	35.4	38.0	
Pertaining to CDP SpA	21.2	22.1	

- Consolidated net income was more than € 3.7 bn (+ € 2.4 bn compared to 1H 2021), largely attributable to the contribution of ENI
- Net income pertaining to the Parent Company (i.e. excluding the results of minority interests), amounted to € 2.8 bn vs € 0.3 bn in 1H 2021
- Total consolidated assets exceeded € 485 bn, down by 6% compared to YE 2021, mainly due to the deconsolidation of the SACE group
- Consolidated equity totaled € 38 bn, an increase of € 2.6 bn compared to YE 2021, mainly due to the increase associated with the net income for 1H 2022, partially offset by the decrease due to the distribution of dividends

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# **Sources of Funding**

#### **Postal Savings**

Managed exclusively by CDP, established as an institution purposed to receive deposits as a "place of public trust", since 1850

One of the largest forms of private savings in Italy, accounting for ~ 7% of total household financial assets, from ~ 27 million customers<sup>1</sup>

CDP's main source of funding (stably at more than 70% of the total) managed in a **Separate Account** and benefiting from a **full explicit sovereign guarantee** 

**Sight liabilities** in the form of **passbooks** or **bonds distributed by Poste Italiane** through more than 13k branches<sup>2</sup> all over the Country

Cost of funding aligned with the MEF equivalent cost of funding on the market for postal savings bonds and with the MEF short-term cost of funding on the market for passbook savings accounts<sup>3</sup>

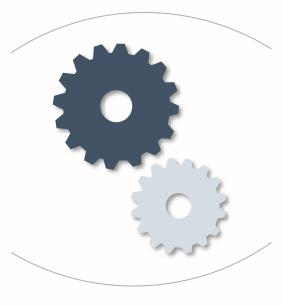
### Market Funding

Channeled through CDP's increasing activity on capital markets or through other institutional funding streams (e.g. bonds, repos, deposits, credit facilities)

Bond funding represented mainly by medium-long term notes and short-term commercial papers placed with institutional investors and residually by retail bonds

**CDP bonds rank pari passu with postal savings,** although not benefiting from any explicit sovereign guarantee

CDP's role in the Sustainable Finance in Italy consolidated through several ESG bonds issued since 2017 and the first SLR launched in Dec 2022<sup>4</sup>



<sup>3.</sup> See the MEF Decree of 6 October 2004. Due to the fact that postal savings bonds and passbooks are redeemable at par at any time, the interest applied to postal savings bonds is lower than that on equivalent bonds issued by the MEF. In addition, as part of CDP cost of funding, a remuneration to Poste Italiane for the distribution of postal savings bonds and passbooks must be taken into account





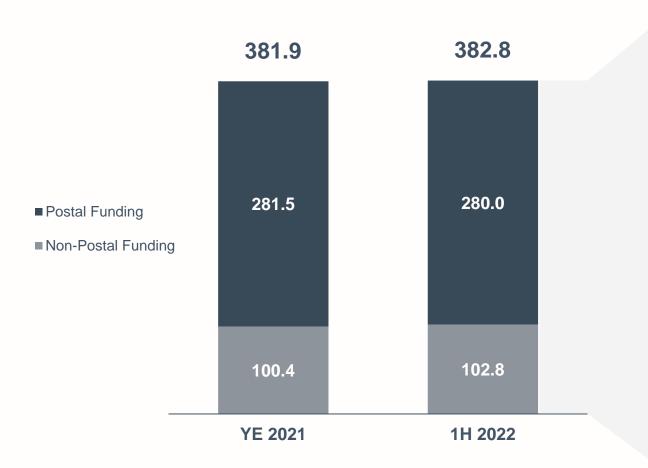
<sup>1.</sup> See https://www.cdp.it/sitointernet/en/170.page

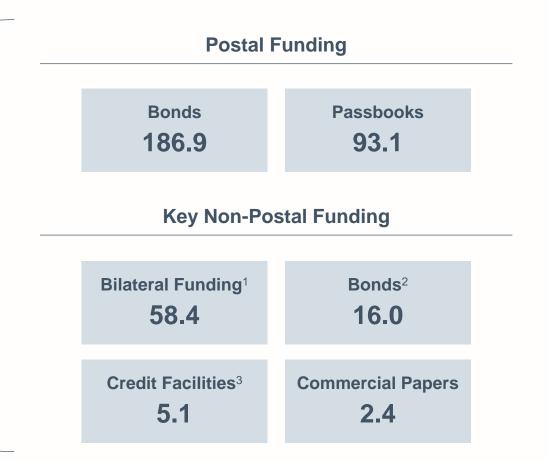
<sup>2.</sup> See https://www.cdp.it/sitointernet/en/risparmiatori.page

### **Total Funding: Key Figures**

€ bn







<sup>1.</sup> It includes repos and deposits from banks

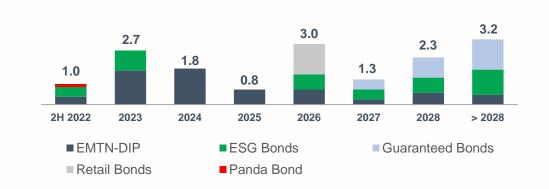
<sup>2.</sup> It includes DIP-EMTN Bonds, Guaranteed Bonds, Retail Bonds and Panda Bond

<sup>3.</sup> It includes credit facilities with EIB and CEB

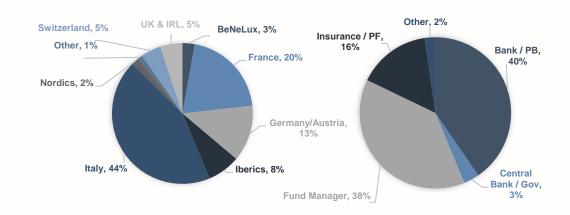
### **Long-Term Bond Funding**

€ bn

#### **Bond Maturity**<sup>1</sup>



#### Investor Allocation<sup>1,2</sup>



- Outstanding bonds for ~ € 16 bn as of 1H 2022, with >40 transactions closed<sup>3</sup>
- Access to both institutional investors via €15 bn Debt Issuance Program and retail investors
- 8 ESG bonds issued (6 Social<sup>4</sup> and 2 Sustainability) for a total amount of € 5.5 bn (the last in Sep 2022) with more than 350 investors involved
- Senior Unsecured notes listed on the Luxembourg and Irish Stock Exchange<sup>5</sup>
- Eligible for the ECB Collateral Framework and the Public Sector Purchase Programme (PSPP)
- Since 2020 CDP is also member of the Nasdaq Sustainable Bond Network



<sup>1.</sup> Data as of 1H 2022

<sup>2.</sup> Refers to outstanding public issuances. Deal Reviews are available at https://www.cdp.it/sitointernet/en/dept issuance programme.page

Details available at https://www.cdp.it/sitointernet/en/investitori.page

<sup>4.</sup> Covid-19 Social Response Bond issued in April 2020 in a dual-tranche format

<sup>5.</sup> ESG Bonds have been listed also on the Italian Stock Exchange (i.e. Borsa Italiana)

# **Ratings**

#### **Credit Ratings**

**S&P Global** Ratings

BBB/A-2

Stable

**Fitch**Ratings

**BBB/F-2** 

Stable



**BBB+/S-2** 

Stable

Unsolicited rating

Moody's

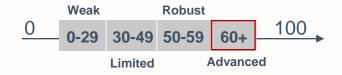
**Baa3/P-3** 

Negative

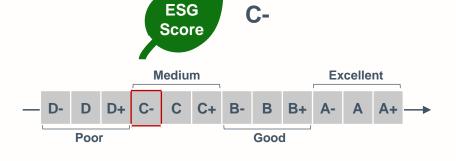
#### **ESG** Ratings<sup>1</sup>













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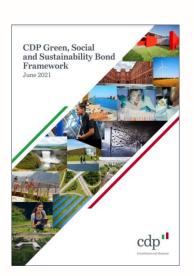
Funding and Ratings

**ESG Bond Issuances and Inaugural Green Bond** 

### Green, Social and Sustainability Bond Framework

#### Structure and SPO

- Over the years, CDP has issued ESG bonds under its Green Social and Sustainability Bond Framework<sup>1</sup>, which has been periodically updated in order to maximize its alignment with CDP scope of intervention
- A Second Party Opinion Provider (ISS ESG) verifies the Framework and each issuance's sustainability credentials and alignment with ICMA Principles<sup>2</sup>







#### 4 eligible categories

(addressing 11 out of 17 UN SDGs)

#### **Infrastructure and Development of Cities**

Promoting urban transformation, infrastructure development and general-interest projects



#### **SMEs and Corporates Financing**

Fostering employment and economic growth, especially in areas and populations affected by natural/health disasters or economically underperforming areas





#### **Social Housing**

Financing investments that increase access to social housing aiming to support people living without adequate housing





#### **Green Energy and Environmental Sustainability**

Supporting energy transition and promoting environmental sustainability









- 1. CDP Green Social and Sustainability Bond Framework available at <a href="https://www.cdp.it/resources/cms/documents/CDP-Green-Social-and-Sustainability-Bond-Framework\_18-06-2021.pdf">https://www.cdp.it/resources/cms/documents/CDP-Green-Social-and-Sustainability-Bond-Framework\_18-06-2021.pdf</a>
- 2. <a href="https://www.icmagroup.org/green-social-and-sustainability-bonds">https://www.icmagroup.org/green-social-and-sustainability-bonds</a>

### ESG Bond Issuances<sup>1</sup>



- 1. Details of the issuances available at https://www.cdp.it/sitointernet/en/green\_social\_sust\_bonds.page
- 2. Expired on 21 November 2022

# Impact Reporting<sup>1</sup>

- With the aim to provide maximum transparency on the portfolio of assets to be addressed and to underline the quality and positive impact of the projects financed, CDP is committed to a dedicated reporting for each of its ESG issuances
- One year after each Green, Social and Sustainability Bond issuance, CDP produces a detailed report illustrating the eligible loans financed through the raised proceeds and their social and environmental impacts



7 Reports issued



> 65,000 Jobs created or maintained



Full Allocation after 1 year



> 5,500 Projects/Initiatives financed



> 4 Million beneficiaries



> 20,000 Corporates/Local Authorities financed



### **Inaugural Green Bond 2023**





For the first time since the release of the Green, Social and Sustainability Bond Framework, CDP is willing to issue a bond focused on financing green projects with positive environmentally impacts, supporting environmental sustainability and energy transition according to UN SDGs and the 2022-24 Strategic Plan priorities

#### Eligible Green Asset Categories targeted by the Green Bond<sup>1</sup>







Energy Efficiency



Clean Transportation



Sustainable water and wastewater management











2022-24 Strategic Plan priorities addressed

**Energy** transition

Safeguarding local areas

Transport/
logistics hubs

CDP will allocate the **bond's proceeds** to loans aimed **primarily at infrastructure investments** 

Example of projects

Renewable energy plants

Improvement of integrated water services

Public lighting energy efficiency

Public transport low-carbon vehicles

Example of environmental expected impacts

GHG reduction (tCO2)

Energy savings (KW/h)

Water savings (m3/year)



# Second Party Opinion by ISS<sup>1</sup>



# Alignment with ICMA Green Bond Principles



# Sustainability quality of the Asset Portfolio



# Link of the transaction to CDP's overall ESG profile



Use of Proceeds

- Process for Project Evaluation and Selection
- Management of Proceeds
- Reporting

- Contribution of the green bond to the UN SDGs
- Management of environmental and social risks associated with the financial institution and the asset portfolio
- Consistency of green bond with CDP's sustainability strategy
- CDP's business exposure to ESG risks<sup>2</sup>

#### **ALIGNED**

"The issuer has defined a formal concept for its Green Bond regarding use of proceeds, processes for project evaluation and selection, management of proceeds and reporting. This concept is in line with the Green Bond Principles"

#### **POSITIVE**

"Renewable Energy use of proceed categories have a significant contribution to SDGs 7 and 13. The remaining use of proceed categories improve the operational impacts of CDP's borrower(s) and mitigate potential negative externalities of their sectors on SDGs 6, 7, and 13"

#### CONSISTENT

"The key sustainability objectives and the rationale for issuing Green Bonds are clearly described by the Issuer. The assets financed are in line with the sustainability objectives of the Issuer"



Evaluation

Summary

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