

Green Bond 2025

Investor Presentation

Investor Relations & Rating Agencies June 2025



CDP at a **Glance**



The **Italian National Promotional Institution**, established in 1850 as a public law institution and transformed into a **joint-stock company** in 2003



Majority owned and controlled by the **Italian Ministry of Economy and Finance** (83%), with **banking foundations** representing the minority shareholders



Credit Institution not regulated by the ECB in terms of capital requirements, but subject to **minimum reserves** and **financial information obligations**

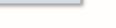
Key figures¹ (€ bn)

478 Group Total Assets

Credit ratings

2





1. Data as of FY 2024

- 2. Public Sector Purchase Program
- 3. It includes € 290 bn of postal funding and € 66 bn of non-postal funding (comprising bond funding, money market funding, and other funding instruments)

FitchRatings

48 Group Shareholders' Equity

BBB/F-2

Positive

4. Unsolicited



Supervised, inter alia, by a **Judge of the State Audit Court** and a **Parliamentary Committee** regarding the use of postal savings



Benefiting from **explicit** and **full government guarantee on postal savings**, representing the main source of funding (81% of total funding¹)

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SCOPE

356 Total Funding³

BBB+/S-2

Stable

Issuing **senior unsecured notes** ranking *pari passu* with postal savings, with no explicit government guarantee, eligible for **ECB collateral Framework** and **PSPP**²

Moody's

3 Net Income

Baa3/P-3

Positive⁴

Agenda



Strategy 2025-2027

Business Snapshot

Key Financials

Sustainability

Funding and Ratings

ESG Bond Issuances and Green Bond 2025



The Italian National Promotional Institution

Overview



Joint-stock company (i.e. S.p.A.) controlled by the Italian Ministry of Economy and Finance (MEF), with private minority shareholders (i.e. Banking Foundations) having Board representation and reinforced governance rights¹



Italian National Promotional Institution (NPI) recognized by the **European Commission** and the **Italian Government**, playing a key role in implementing EU financial instruments²



Italian Development Finance Institution (DFI) recognized by the **Italian law**, fostering Italian international cooperation activities³



Credit institution according to the **ECB**, subject to minimum reserve requirements and financial information obligations

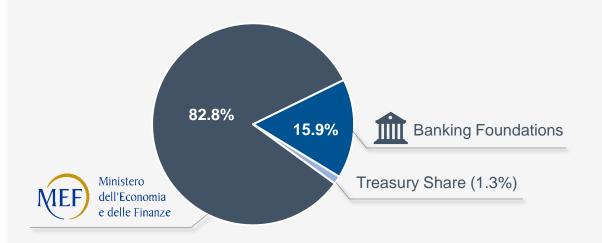
Market Unit according to **Eurostat** accounting rules, operating outside the General Government sector⁴

Mission



Promoting Italy's sustainable development, by using savings responsibly to drive growth and employment, supporting innovation and business competitiveness, infrastructure and local development, with a countercyclical role in the event of market failures

Shareholders' structure



cdp

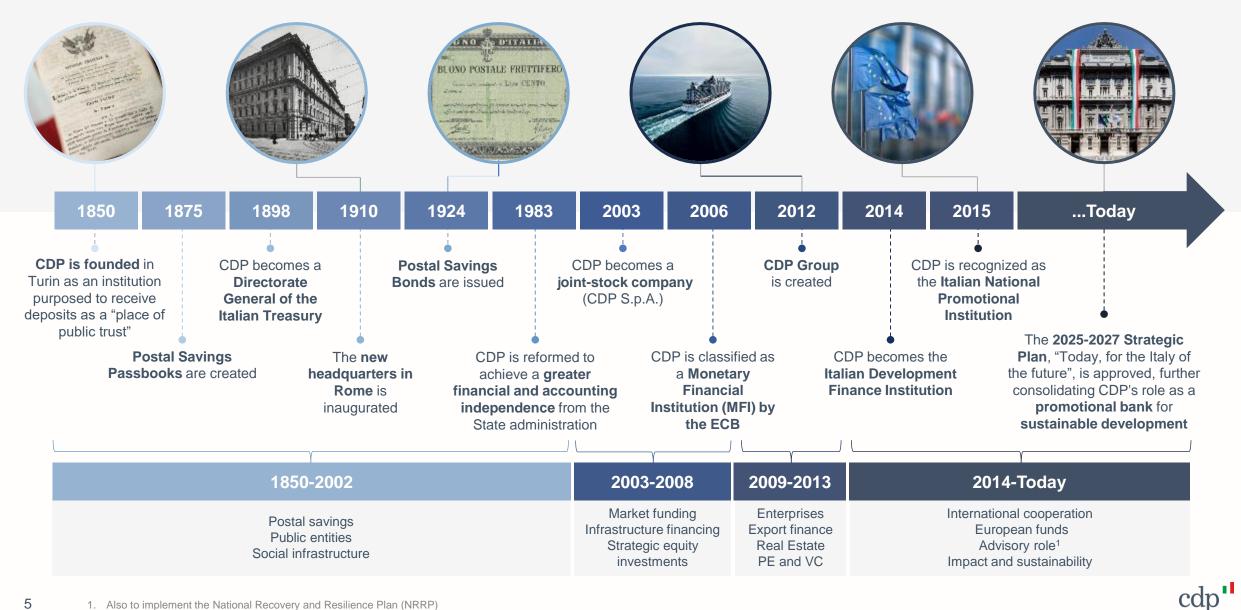
1. Cassa Depositi e Prestiti S.p.A. Article of Association, Article 1

2. European Commission, Communication from the Commission to the European Parliament and the Council, Brussels, 22.7.2015. COM(2015) 361 final. Italian Law No. 208, December 28, 2015

4. Eurostat, European System of Accounts, ESA 2010, 2013

^{3.} Italian Law No. 125, August 11, 2014

Investing in the Future of Italy Since 1850



A Robust Multistakeholder Governance Structure

6





1. On 15 July 2024, an Extraordinary Shareholders' Meeting approved amendments to the Articles of Association, including the increase in the number of members of the Board of Directors from 9 to 11, the reference to compliance with the rules on gender balance in the composition of corporate bodies, as well as related changes to the enhanced constitutive and deliberative quorums 2. Of which 7 members are designated by the controlling shareholders and the remaining 4 by the non-controlling shareholders 3. Including Director General of the Treasury; State Accountant General; 3 representatives of the regions, provinces and municipalities 4. The Parliamentary Supervisory Committee is made up of parliamentary and non-parliamentary members, with the latter representing the Council of State and the State Audit Court 5. The functions of the Supervisory Body, pursuant to Legislative Decree 231/2001, are entrusted to the Board of Statutory Auditors 6. Currently represented by Deloitte & Touche S.p.A.



Supporting Italy's Growth Through a Broad Range of Activities





Main lender to the Italian Public Administration and key sponsor and advisor for infrastructure development



Long-term investor in key Italian listed and unlisted companies, as well as in major infrastructure and real estate initiatives, and an anchor investor in the Italian venture capital, private equity, and private debt markets



Provider of solutions to support innovation and growth of Italian corporates and SMEs



Promoter of **sustainable growth** also in **developing countries**

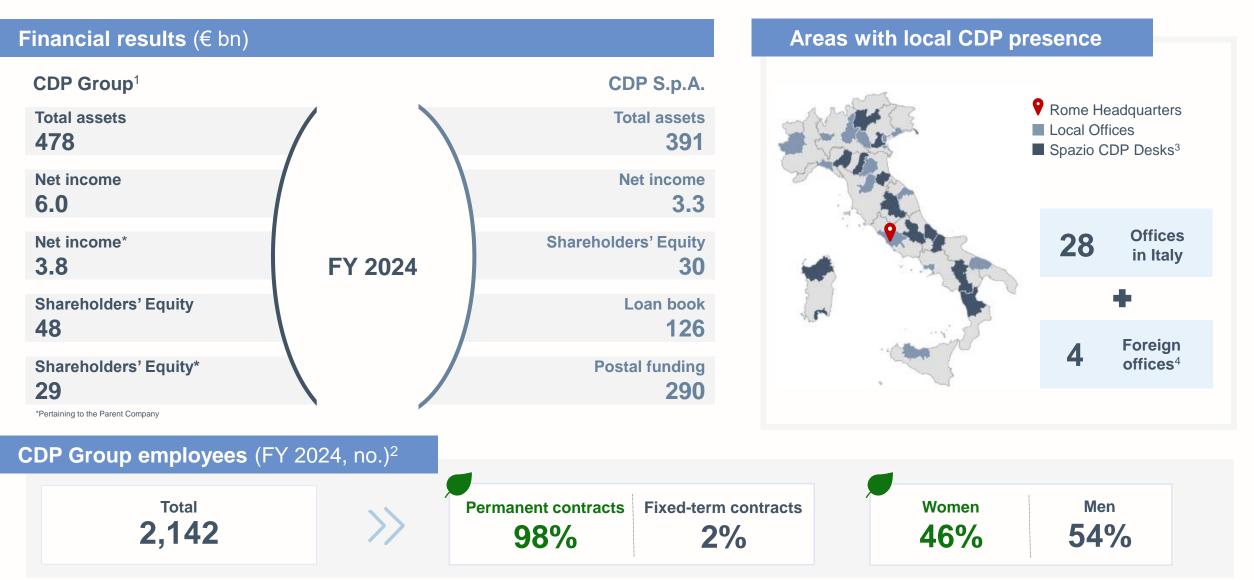
CDP supports the development of the Country by financing and investing according to principles of sustainability and additionality with respect to the market



A Large Group with Solid Financial Figures



cdp"

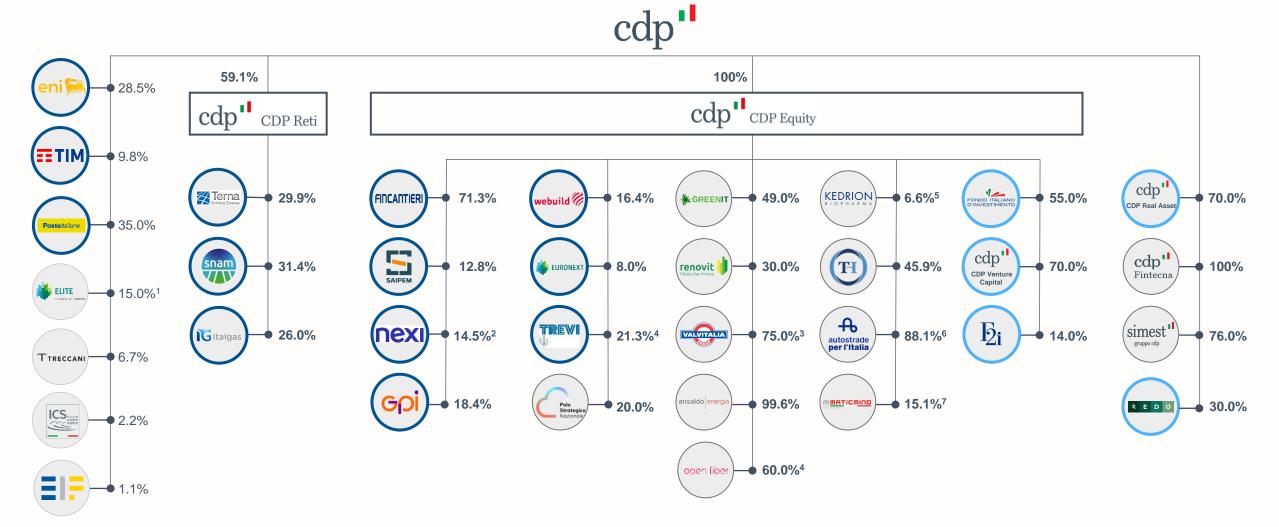


8

1. Refers to CDP Group's consolidated financial statements, which also include companies over which the Parent Company, CDP S.p.A., does not exercise management and coordination (including major listed subsidiaries such as SNAM, Terna, Italgas, and Fincantieri and associates/joint control such as ENI, Poste Italiane, Saipem, WeBuild, and Nexi) 2. CDP Group workforce includes employees working for CDP S.p.A. and the subsidiaries subject to management and coordination. 3. CDP's information points 4. Brussels, Belgrade, Cairo, Rabat

The Major Investor in Strategic National Companies

Main Equity Participations as of 31 December 2024



1. Controlled by Borsa Italiana with 75% stake. Borsa Italiana is controlled by Euronext with a 100% stake 2. Of which 8.8% stake held by CDPE Investimenti (held by CDP Equity for 77.1%) and 5.6% stake held by CDP Equity 3. Stake held by CDPE Investimenti 4. CDP Equity holds 60% of Open Fiber Holdings which holds 100% of the share capital of Open Fiber S.p.A. 5. CDP Equity holds 6.6% of Kedrion Holding S.p.A. which holds 100% of the share capital of Kedrion S.p.A. 6. Stake held by Holding Reti Autostradali, of which CDP Equity holds a 51% stake 7. CDP Equity holds 15.1% of Mozart HoldCo, which holds 100% of Maticmind



Listed Companies

Asset Management

Companies

Agenda

Company Overview

Strategy 2025-2027

Business Snapshot

Key Financials

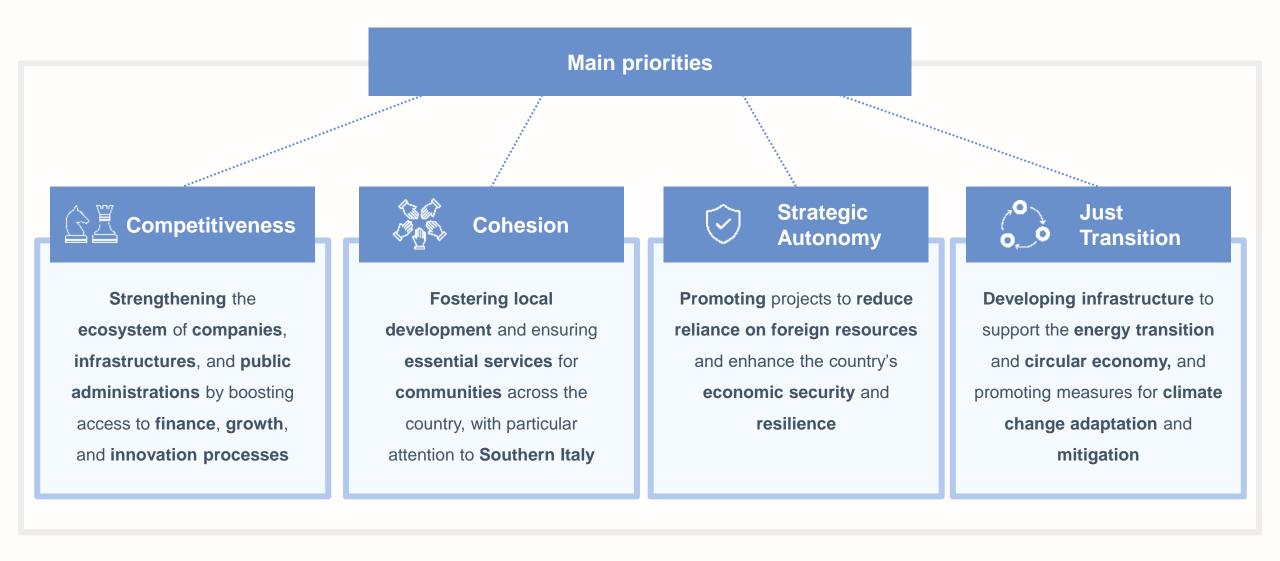
Sustainability

Funding and Ratings

ESG Bond Issuances and Green Bond 2025



A Strategic Plan Focused on Four Key Priorities¹



Five Pillars Guiding CDP's Action: Key Initiatives

| Business | Advisory | Equity | Real Asset | International |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Gradual expansion of direct financing to SMEs, increased risk-taking in priority areas (e.g. high-impact ESG projects, innovation, and Southern Italy), support for internationalization, also through SIMEST ¹ | Enhancing advisory services for PA by focusing on priority entities, aiming to maximize spending capacity and improve resource efficiency | Launching a new direct investment program targeting companies in strategic sectors with high growth potential to foster globally competitive players | Strengthening the commitment to Student, Social, and Senior Housing, while introducing a fourth 'S' for Service Housing projects, aimed at providing affordable housing solutions to support labour mobility | Enhancing financing and technical assistance activities, with a strategic focus on Africa, while expanding the network by opening new offices outside the EU, starting in Sub-Saharan Africa ⁵ |
| Strengthening CDP's role in managing public funds and enhancing financing for PA ² , particularly for non-territorial public entities and smaller entities | Increasing support for PA projects by expanding the range of services offered , with a particular focus on the planning and implementation phases | Continuing to support portfolio companies, while divesting non- core holdings and fostering dialogue with institutional investors to attract third-party funds, in line with the principles of "capital rotation" and "crowding-in" | Enhancing both portfolio assets and potentially new acquisitions through urban regeneration initiatives , while making new investments in the tourism sector | Consolidating relations with bilateral and multilateral development banks , as well as Italian players in the International Development Cooperation system |
| Expanding medium-to-long-term financial instruments (e.g., hybrid bonds) and risk-sharing models to support the infrastructure sector, while acting as a promoter and investor in PPPs ³ | Providing systematic assistance to PA on the PPP model and strengthening support by leveraging Fintecna's expertise ⁴ (e.g., liquidation processes) | Supporting venture capital and private equity markets through indirect investments | Strengthening the Infrastructure Fund of Funds and launching direct co-investments in strategic operations | Strengthening engagement with EU institutions , to further expand CDP's role as a catalyst for European resources in investment and advisory programs, and partnerships with other NPB s ⁶ |



2 1. SIMEST is a CDP Group company that supports the international growth of Italian enterprises 2. Public Administrations 3. Public-Private Partnerships 4. Fintecna is a CDP Group company specializing in company liquidation (including public companies), asset disposals, real estate services, and support for the Public Administration 5. Initially in Nairobi (Kenya) and Abidjan (Côte d'Ivoire) 6. National Promotional Banks

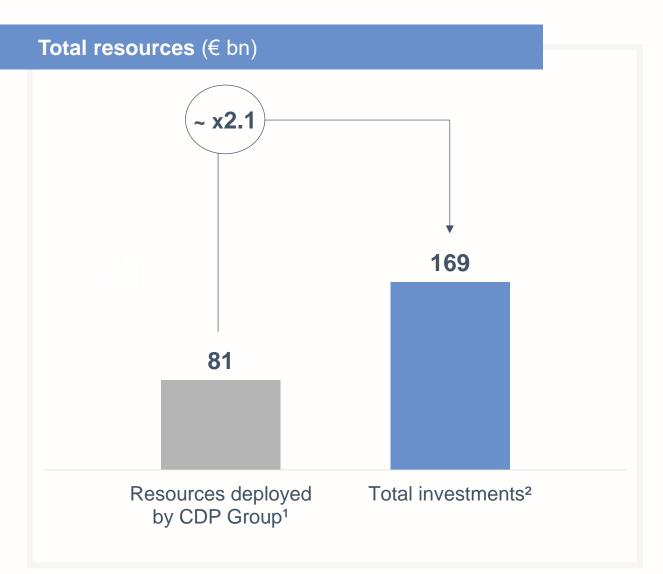
An Enhanced Operating Model to Drive Strategy Execution

| Territorial Model | Impact and Sustainability | Economic-Financial Stability | People and Culture | Digitalization and Cybersecurity |
|-------------------------------|--------------------------------|---------------------------------|---------------------------|-------------------------------------|
| | | | ŶŶŶŶ | |
| Strengthening the | Consolidating impact and | Strengthening postal and | Enhancing CDP's | Accelerating digital |
| territorial network and | sustainability principles | capital market funding | attractiveness as an | transformation and |
| consolidating its role as the | within the business and | and gradually adjusting | employer, fostering | innovation, including the |
| company's interface for all | operating model to ensure | risk-appetite on specific | targeted skill | integration of AI, and |
| stakeholders, also via the | the quality of supported | projects, while | development, and | strengthening security |
| creation of macro-regional | initiatives | safeguarding profitability | reinforcing the Group's | measures while improving |
| coordination hubs | | and financial soundness | core values | process efficiency |
| | | | | |
| | | | | |
| A more effective | and dynamic operational | model aimed. among ot | her things, at strengther | ing proximity to |

A more effective and dynamic operational model aimed, among other things, at strengthening proximity to local areas, improving efficiency through AI integration, and enhancing internal skills and culture

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Aiming to Support ~ € 170 bn in Total Investments



- The target for resources deployed by CDP Group in 2025-27 exceeds € 80 bn, marking an increase compared to the previous Plan, driven by:
 - the contribution of SIMEST, which was not included in the 2022-2024 Strategic Plan³
 - the volumes of business operations that will offset
 one-off transactions from the previous three-year Plan
 period
- CDP aims to trigger total investments of approximately € 170
 bn by leveraging third-party capital and promoting projects through advisory services



1. CDP Group's resources deployed through loans and guarantees, equity, and mandate management 2. Total investments include i. resources deployed by CDP Group, ii. resources from other investors and/or lenders activated on projects supported by CDP Group and investments on which the CDP Group offers advisory services 3. As a result of the corporate reorganisation involving the CDP Group and the SACE Group, in 2022 CDP acquired from SACE ~76% of the equity interest in SIMEST (i.e. a CDP Group company that supports the international growth of Italian enterprises)

2025-2027 Strategic Plan Volumes: Breakdown by Business Lines¹

Total resources (€ bn)

| | Resources deployed by CDP Group | Total investments |
|-----------------------------------------------------|---------------------------------|-------------------|
| Enterprises and Financial Institutions ² | 52 | 80 |
| Public Administration ³ | 11 | 37 |
| Infrastructures | 9 | 34 |
| International Development Cooperation | 5 | 7 |
| Equity | 4 | 9 |
| Real Asset ⁴ | 1 | 2 |
| Total | 81 | 169 |

1. Net of intragroup transactions

2. It includes SIMEST

15

3. It includes advisory services for public administrations

4. This line of business was referred to as "Real Estate" in the 2022-2024 Strategic Plan

Agenda

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Company Overview

Strategy 2025-2027

Business Snapshot

Key Financials

Sustainability

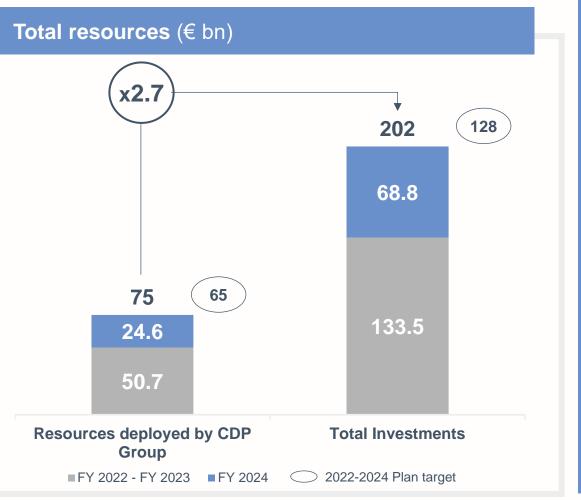
Funding and Ratings

ESG Bond Issuances and Green Bond 2025



Resources Deployed Well Above the Plan Targets

FY 2024



~ € 24.6 bn of total resources deployed by CDP Group¹ in FY 2024, up from FY 2023 $(+23\%)^2$:

- ~ € 14.5 bn to support both the domestic and international growth of Italian companies
- Section > € 4.0 bn to support the development of national infrastructures
- ~ € 3.6 bn to sustain the Italian Public Administration
- Section > € 1.2 bn to promote initiatives aimed at generating a high social-economic impact in developing countries
- ~ € 1.1 bn to sustain enterprises and infrastructures through direct and indirect equity investments
- ~ € 0.2 bn to support the real asset sector

Over the three-year period, the targets set out in the 2022-2024 Strategic Plan were significantly exceeded, with € 75 bn in resources deployed (vs € 65 bn) and € 202 bn in supported investments (vs € 128 bn)

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Generating Positive ESG Impacts at the Core of CDP's Strategy FY 2024

NEW

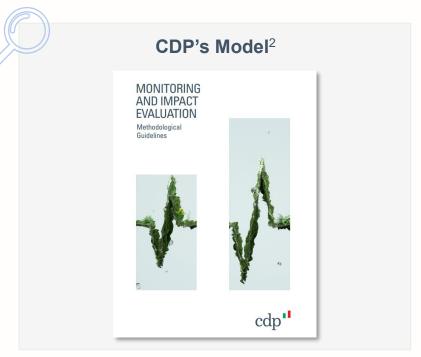
Policies and evaluation

To align CDP's sustainability objectives with international best practices, the BoD approved 2 new policies (bringing the total number of ESG policies approved since 2022 to 13). These include a policy focused on reducing CDP's internal environmental impacts, and another one that formalizes its commitment to a fair work environment. enhanced welfare, and the overall psycho-physical well-being of its employees



Sectoral strategies and impact

CDP continued to fully integrate sectoral strategic analyses and policy guidelines into its business model. The main activities included extending impact monitoring to the indirect channel and some **Group companies**, and starting the analysis of eligibility and alignment with the EU Taxonomy



cdr

A Key Actor to Implement the NRRP and Advise the PA FY 2024

Main achievements

CDP Group strengthened its commitment to **Public Administration** through **advisory activities** supporting investment implementation and the **management of mandates** related to **public funds**

Advisory services

Support provided to the Administrations responsible for investments under the NRRP, including through the signing of a **new framework agreement** with the **MEF**, and the continuation of advisory services related to the **InvestEU programme**, covering over **60 projects** in 2024

Management of third-party funds

19

Management of more than € 1 bn in public resources earmarked for domestic initiatives, mainly linked to the NRRP and FSC¹, and the deployment of about € 700 mn in public resources for International Cooperation projects, primarily through the Italian Climate Fund

Financial instruments³

Structuring of financial instruments to facilitate the use of the NRRP resources, to guarantee the timely implementation of the projects

1. Fund for Development and Cohesion (FSC)

Based on last publicly available data as of YE 2023, further details available at <u>2023 Impact Monitoring Report</u>. YE 2024 data will be made available upon publication of the 2024 Impact Monitoring Report in the coming weeks. For a total amount of approximately € 5.0 bn in resources – either directly or under mandate management – assigned to CDP S.p.A. and its subsidiaries subject to management and coordination. As of the date of the last monitoring, approximately € 2.3 bn of these resources had already been allocated to final beneficiaries, including around € 1.2 bn to Simest S.p.A. for the management of the Fund "394". The data exclude activities such as i) the "Start-up e VC attivi nella transizione ecologica" and "Finanziamento di Start-up" funds managed by CDP Venture Capital SGR S.p.A.; ii) equity investments made by CDP Equity S.p.A. in favor of Polo Strategico Nazionale; and iii) equity interventions made by Fondazione CDP in the share capital of Fondazione Agritech

3. As of 1H 2024, approximately € 0.7 bn had been provided by CDP to final beneficiaries through loans and other financial instruments, complementary to NRRP resources. Further details available at Impact Monitoring 1H 2024



Support to the Implementation of the NRRP



Projects directly assigned²

Scope of actions already assigned by the NRRP, with CDP acting as an implementing entity



Advisory and mandate management²

Advisory role to support the Public Administration thanks to CDP's distinctive technical and financial expertise, also through the management of public funds

Agenda

Company Overview

Strategy 2025-2027

Business Snapshot

Key Financials

Sustainability

Funding and Ratings

ESG Bond Issuances and Green Bond 2025



Sound and Stable Profitability

CDP S.p.A.; € mn

Profit and loss

| | FY 2023 | FY 2024 |
|-----------------------------------------------|---------|---------|
| Net interest income | 2,798 | 2,899 |
| Dividends | 1,960 | 1,702 |
| Other net revenues | 74 | (33) |
| Gross income | 4,832 | 4,569 |
| Write-downs | (523) | (7) |
| Staff costs and other administrative expenses | (254) | (330) |
| Operating income ¹ | 4,035 | 4,200 |
| Net income ² | 3,074 | 3,276 |



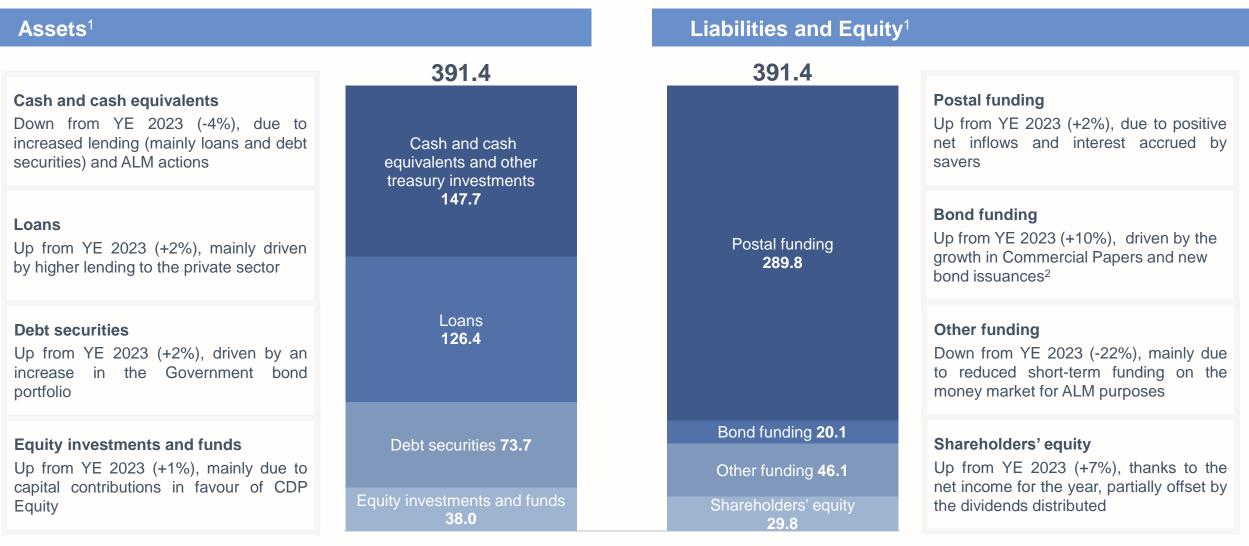
- Net interest income at € 2.9 bn, up compared to FY 2023 (+ € 0.1 bn), primarily due to the alignment of the return on assets with current market conditions, the continuation of ALM initiatives to offset the impact of rising interest rates on funding costs, and the reduction in short-term funding
- Dividends at € 1.7 bn, down compared to FY 2023 (- € 0.3 bn) mainly due to a lower contribution from Group companies, whose 2023 distributions had been affected by non-recurring factors
- Other net revenues at € 33 mn, down with respect to FY 2023 (- € 107 mn)
- Write-downs (cost of risk) at € 7 mn, an improvement compared to FY 2023 (+ € 516 mn), due to the absence of impairment losses on equity investments recorded in the previous year, mainly related to the impairment of the stake in CDP Equity

Net income rose to an all-time high of ~ € 3.3 bn (+7% compared to 2023), mainly driven by growth in net interest income and the improved overall performance of the investment portfolio



Large Balance Sheet with High Quality Assets

CDP S.p.A.; € bn; YE 2024



2. Including the second dollar-denominated issue ("Yankee Bond") and the tenth ESG Bond

3. In line with the Plan's assumptions

Sound Risk Profile Guaranteed by Solid Exposures

CDP S.p.A.; € mn

23

| Dutstanding debt: breakdown by business lines ¹ | | | Asset quality |
|----------------------------------------------------------------|---------|-------------|-------------------------------------|
| | YE 2023 | YE 2024 | |
| | | _/ | NPLs |
| Public Administration | 73,586 | 71,978 | YE 2024 |
| Lending to enterprises and support for international expansion | 40,184 | 43,782 | Gross exposures 419 |
| Infrastructures 9,593 9,657 | | Risk ratios | |
| | | | YE 2024 |
| International cooperation and development finance | 852 | 1,269 | Bad loans coverage ² 48% |
| Total | 124,215 | 126,686 | NPL ratio ³ 0.06% |

The creditworthiness of CDP's loan book remains at very high levels, supported by a significant exposure to public sector and enterprises (the latter also through the indirect banking channel)

cdp

- 1. Discrepancies with respect to the reclassified balance sheet data are due to accounting principles and other minor adjustments
 - 2. Calculated as the ratio Bad loan provisions/Bad loan gross exposures

3. Calculated as the ratio Net NPL/Net Exposures. Net Exposures include loans to banks and customers, disbursement commitments, cash & cash equivalents and bonds, calculated net of the provision for NPLs

Strong Financial Figures Also at CDP Group Level¹

CDP Group; € bn

| Income statement | | | |
|--------------------------------------|---------|---------|--|
| | FY 2023 | FY 2024 | |
| Net interest income | 2.3 | 2.2 | |
| Gains (losses) on equity investments | 1.6 | 2.1 | |
| Gross income | 4.0 | 4.3 | |
| Net income | 5.0 | 6.0 | |
| Pertaining to the Parent Company | 3.3 | 3.8 | |

| Balance sheet | | |
|----------------------------------|---------|---------|
| | YE 2023 | YE 2024 |
| Total assets/liabilities | 474.9 | 478.0 |
| Shareholders' equity | 41.8 | 47.8 |
| Pertaining to the Parent Company | 25.7 | 29.2 |

- Consolidated net income at € 6.0 bn, up from FY 2023 (+ € 0.9 bn), mainly due to the higher contribution from investee companies
- Net income pertaining to the Parent Company (i.e. excluding the results of minority interests) at € 3.8 bn, up from FY 2023 (+ € 0.5 bn)
- Total consolidated assets at € 478 bn, slightly higher than YE 2023 (+ € 3.1 bn)
- Consolidated shareholders' equity at € 47.8 bn, up from YE 2023 (+ € 6.0 bn), due to the positive result for the year and valuation reserves, partially offset by the negative change due to dividend distributions



Agenda

Company Overview

Strategy 2025-2027

Business Snapshot

Key Financials

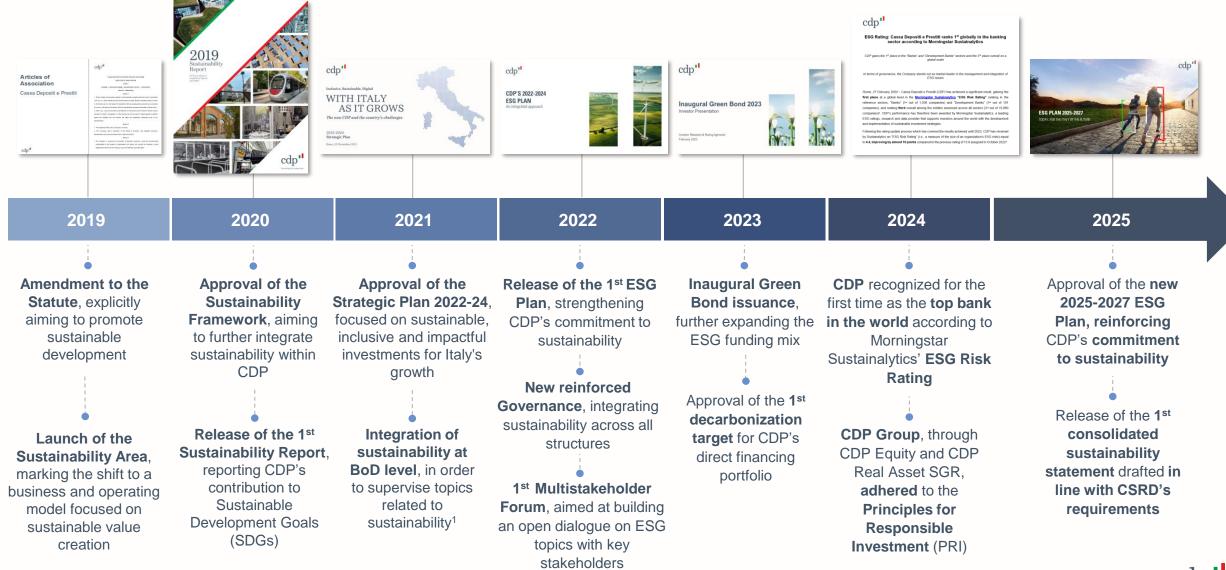
Sustainability

Funding and Ratings

ESG Bond Issuances and Green Bond 2025

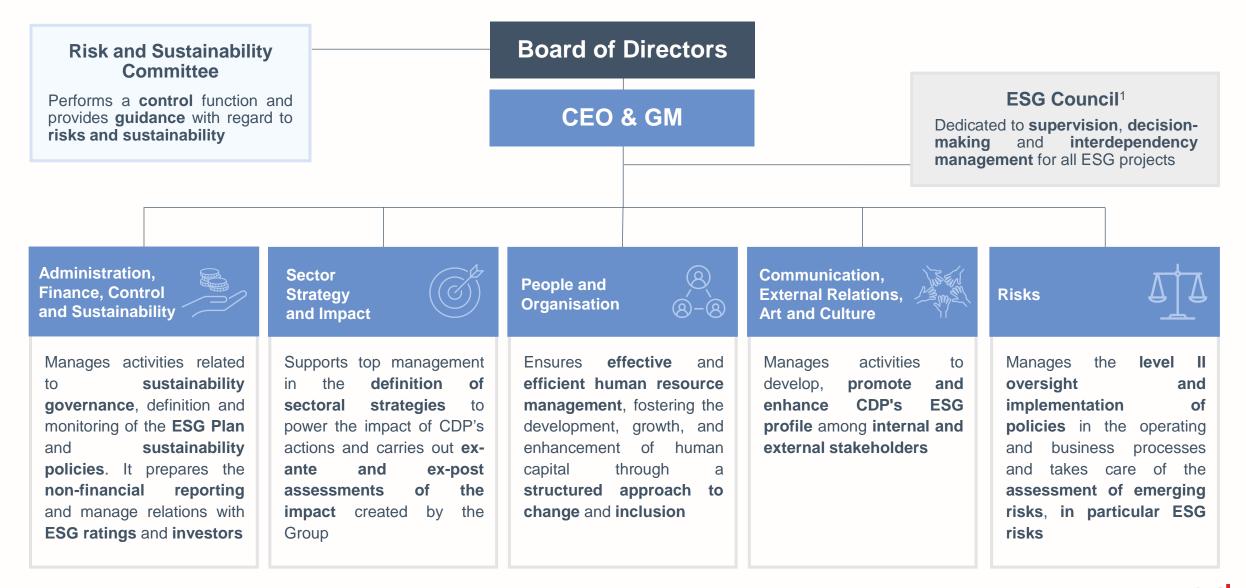


A Strengthened Sustainability Path: Recent Milestones





A Fully Integrated Sustainability Governance



Meeting monthly and chaired by the CEO, its purpose is to constantly align and manage strategic decisions and interdependencies for all the ESG projects in which the Group is involved (its scope will be extended also to CDP's controlled companies subject to management and coordination)

Maximizing the ESG Impacts of Lending Activities: Internal Assessments

Sustainable Development Assessment (SDA)¹

- As of 2020, CDP has structurally incorporated the ex-ante assessment of positive and negative ESG impacts into its lending transactions
- The SDA is an integral part of the internal decision-making process, alongside the traditional evaluation of risk, financial, legal, and compliance aspects
- The aim is to orient CDP's efforts towards the areas and actions of greatest potential positive impact

Impact evaluation and monitoring

Rationale (Why)

Assessment of the alignment between the financed initiative and CDP's strategic priorities, its capacity to address market failures, and the financial additionality provided by CDP's contribution

Counterpart (Who)

Assessment of the **counterparty's ESG maturity** in relation to its reference sector, including its **ability to manage environmental and social issues**, as well as its capacity to **handle disputes** in these areas. This also covers its **operational performance**, particularly regarding its inclination toward innovation and internationalization

Project (What)

Assessment of the **expected short and medium-term outcomes** of the **investment** in terms of **alignment with the SDGs**, consistency with the **EU Taxonomy** objectives and **environmental**, **social**, **and economic impacts**, with particular attention to **disadvantaged communities**²



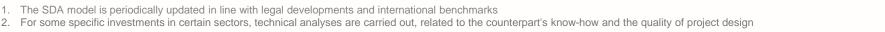
Consistency with the priorities of CDP's Strategic Plan, UN 2030 Agenda SDGs and EU Taxonomy



cdn

To ensure the delivery of anticipated outcomes from granted resources, CDP evaluates the impacts of financed operations upon completion by:

- Monitoring a set of KPIs throughout project execution to track progress and ensure resources are used effectively
- Conducting ex-post evaluation to measure project contribution to the Group's strategy and economic, social, and environmental goals
- Clustering projects by type to identify best practices, refine future strategies and prioritise the most impactful actions



1st ESG Plan: Setting out CDP's Sustainability Targets by 2030¹

Achieved
 Ongoing

| Strate | gic directives | Main ESG targets ¹ | YE 2024 results | Status | SDGs |
|------------------------|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| $\langle \phi \rangle$ | Climate change and ecosystem protection | -50% CO₂e emissions by 2024 and -100% by 2030^{2,3} -30% printed paper and toner consumption per capita by 2024² -30% financed emissions (tCO₂e/mn€) by 2030⁵ | -53% -68% printed paper / -93% of toner consumption per capita -15% | 4 4 | 12 response and person 13 climate |
| | Inclusive and sustainable growth | 85% of colleagues with high yearly engagement 90% of colleagues yearly trained on sustainability 100% of colleagues using 10 days per month flexible working⁶ 30% of women in top managerial⁷ positions by 2024 30% of sustainability objectives within MBOs | 88% 93% 100% 31% 35% | 00000 | 4 EBUCATION 1 EBUCATION 5 ERRORE 1 EBUCATION 8 EECONIMUE CARONA 8 EECONIMUE CARONA 1 EBUCATION 1 EBUCA |
| | Digitisation and innovation | 45% total yearly ICT investments for innovation 42% cloud applications by 2024 90% of colleagues involved in the digital community's innovation program by 2024 | 45% 66% 95% | © © | 9 MUSTIC MADADA |
| P | Rethinking value chains | > 70% of purchases from socially/environmentally certified suppliers by 2024⁸ | • 74% | ٢ | 12 REPROSENT |

All commitments fully achieved and 80% of the targets originally set exceeded over the Plan period

1. Targets referring to CDP S.p.A. unless otherwise specified 2. Targets referring to CDP Group, i.e. CDP SpA and the controlled companies subject to management and coordination (excluding SIMEST). 2019 baseline 3. Total CO₂ emissions are related to Scope 1, Scope 2 (market-based methodology), and Scope 3, with the latter referring to business travel 4. Mid-term target achieved 5. Target of carbon intensity reduction relative to the direct lending portfolio of the following business units of CDP SpA: Enterprise Loans, Alternative Finance, Infrastructure, and International Cooperation and Development Finance – solely for the component of loans to private companies. Public Administration and Equity activities are not included within the perimeter. Scope 1, 2 and 3 of the supported transactions. 2022 baseline 6. CDP offers all employees, except those whose roles require physical presence, the option to sign individual agreements for accessing the institution's services 7. First and second lines 8. Expenditure items do not include tax, legal, and strategic consultancy



ESG Performance: Driving Value Generation for the Italian Economy¹

| Material topics | YE 2024 main results | |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| Affected communities | > 10,200 student housing beds and > 5,100 social housing beds and lodgings > 450,000 sqm of buildings and > 370,000 sqm of schools and hospitals renovated and made safe Subscription of an € 800 mn Social Bond to grant credit lines for Italian SMEs and Mid-Caps | 6,300 firms and 1,300 public |
| Climate change | Support to the PA: modernization of lighting systems and energy refurbishment of buildings (4,900 and 10,100 MWh expected savings respectively); 640 kW additional capacity from renewable energy Sustainability-Linked Loans with incentives tied to the achievement of predefined sustainability goals² Full activation of the Climate Fund | entities served |
| Sustainable and inclusive finance | > 270 SMEs, mostly in Southern Italy, supported through a € 750 mn Social Bond issued by CDP ~ 7,500 individuals involved in financial education initiatives Contribution to 36 strategic ESG-related working groups at national, European, and international level | 1.4% impact on GDP |
| ທີ່ທີ່ທີ່ກັກ Own workforce | 37 participants in the Corporate ESG Master³ Interventions for Diversity, Equity & Inclusion (DE&I), incl. the attainment of ISO 30415 certification | |
| Business conduct | > 10 policies to ensure responsible business conduct Regular Anti-Money Laundering, Decree-231 and Sustainability training mandatory for all employees | ~ 407,000 jobs created or maintained |
| Innovation, research & digitalization | Advisory activities for 5 public entities, also in the context of the NRRP Promotion of Fondo Crescita Sostenibile Specializzazione Intelligente⁴, supporting strategic industrial research and development projects in less developed regions of the Country | manneu |



1. Further details available at 2024 Annual Report 2. These loans reduce companies' cost of capital, often linking the interest rates to CO₂ emission reduction KPIs 3. An initiative developed in collaboration with Bologna Business School, Harvard Business School, and Johns Hopkins University, consisting of 11 days of lessons aimed at strengthening ESG expertise 4. Smart Specialisation Sustainable Growth Fund

2025-2027 ESG Plan: Advancing ESG Ambitions at the Group Level (1/3)

The new 2025-2027 ESG Plan, which sets for the first time **Group-level**¹ targets, has been designed in full alignment with the key priorities of the 2025-2027 Strategic Plan and has been driven by the 2024 material topics

| Material topics | Guidelines | Main ESG targets |
|--------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Affected communities | SMEs and transition of production chains | € 9 bn dedicated resources At least 2 transactions per year for ESG projects via the banking channel |
| | Southern Italy | > € 1.5 bn to Southern Italy's Public Administration (PA) via own resources and the management of public funds |
| Actions for local communities, arough social development initiatives and other dedicated opportunities | € 1 bn dedicated resources through CDP Real Asset SGR to the 4 (Student, Social, Senior and Service housing), with 1,50 housing units and 4,400 beds, and to support the PA | |
| Climate change | Climate action and emission reduction | € 4 bn also to support projects consistent with the Taxonomy -30% financed emissions (tCO₂e/MIn€) by 2030² -80% by 2027 and -100% by 2030 of GHG's Group emissions³ |
| Initiatives aimed at climate change mitigation and adaptation | Country's green transition | > 500,000 square meters subject to redevelopment through CD Real Asset SGR Specific focus of intervention related to hydrogeological risks, urba |

1. It includes CDP SpA and the controlled companies subject to management and coordination 2. Target relative to the direct lending portfolio of the following business units of CDP SpA: Enterprise Loans, Alternative Finance, Infrastructure, and International Cooperation and Development Finance - solely for the component of loans to private companies. Public Administration and Equity activities are not included within the perimeter. Scope 1, 2 and 3 of the supported transactions. 2022 baseline 3. Scope 1 and 2. 2019 baseline

2025-2027 ESG Plan: Advancing ESG Ambitions at the Group Level (2/3)

| Material topics | Guidelines | Main ESG targets |
|-----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sustainable and inclusive Finance with a focus on innovation, research & digitalization | ESG-focused financing | ≥ 70% of direct operation volumes subject to sustainability assessment (ex ante assessment) ≥ 50% of direct operations stipulated within the Plan with KPl-targets of impact for project purposes (ex post assessment) > 9,000 average annual man/days for advisory services for the PA to support its digital transition and other ESG projects ~ € 4.5 bn for sustainable growth and environmental protection projects in partner countries for Intl. Cooperation |
| Financial instruments that support sustainable projects, also promoting sustainable innovation and technologies | Investments for the sustainable development of enterprises | 100% of new direct investments in Italy with ESG requirements¹ from counterparties ≥ 80% of newly subscribed funds promoting environmental or social characteristics (i.e. Art. 8 or 9 SFDR) |
| Own worforce ² ມີ້ທີ່ມີມີ | Inclusion and motivation | 33% of women in top managerial positions³ 37% of women in leadership roles 50% of women among new hires > 80% of colleagues with yearly engagement |
| Employee well-being and safety, training and career development, promotion of inclusion and diversity | Training | > 90% of colleagues trained annually (excl. mandatory training) > 90% of colleagues trained on sustainability ≥ 1 advanced training course on ESG topics > 20% of colleagues trained annually on environ. topics |

1. Including ESG Action Plan with a focus on reducing Scope 1 and 2 GHG emissions, ESG Officer, Model 231 and H&S

2. Target referring to CDP S.p.A.



2025-2027 ESG Plan: Advancing ESG Ambitions at the Group Level (3/3)

| Material topics | Guidelines | Main ESG targets |
|------------------------------------|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <text><image/><text></text></text> | Governance model | 35% of sustainability objectives within MBOs |
| | Risk control model | ■ ≥ 75% of new annual credit operations ² subject to ESG risk assessment |
| | Policy-driven approach | 100% of CDP's ESG policies updated, in line with CDP's new Strategic and ESG Plans and as a result of stakeholder consulation |
| | Digital transformation and innovation | 100% barrier-free and certified offices³ annually 30% investments for digital transformation over the total yearly ICT budget 5 annual pilot projects for the use of emerging technologies (e.g. Al) > 90% of colleagues trained annually on cybersecurity > 45% of annual datacenter energy consumption from green sources 100% of company PCs with energy certification |
| | Stakeholder engagement | 70% of stakeholders satisfied with the engagement |

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1. Target referring to CDP S.p.A.

33

2. Regarding the authorized amount, with the exclusion of the so called "plafond" with the banking system and transactions with Public Sector Bodies

3. ISO 45001, ISO 14001, with reference to all offices with more than 20 employees

Agenda

Company Overview

Strategy 2025-2027

Business Snapshot

Key Financials

Sustainability

Funding and Ratings

ESG Bond Issuances and Green Bond 2025



A Mix of Financial Resources Collected from Postal Savings and Capital Markets

Postal savings

Managed exclusively by CDP, established as an institution purposed to receive deposits as a "place of public trust", since 1850

Sight liabilities in the form of passbooks or bonds, distributed by Poste Italiane through more than 12k branches all over the Country

CDP's main source of funding (historically stable at >70%) managed in a Separate Account and with a full sovereign quarantee

Cost of funding aligned with the MEF equivalent and short-term market cost of funding for bonds and passbooks, respectively¹

One of the largest forms of private savings in Italy, accounting for ~6%² of total household financial assets, from 27 million customers

Withholding tax on interest income equal to 26% for passbooks and, consistent with BTPs, 12.5% for postal savings bonds³

Channeled through CDP's increasing activity on capital markets or via other funding sources mainly from institutional counterparties

Non-postal funding

Represented mainly by **money market activities** (deposits, repos) and **bond funding** (medium-long-term notes, commercial papers)



CDP bonds rank pari passu with postal savings, although not benefiting from any sovereign guarantee

CDP bonds tend to pay a premium over corresponding

CDP's pioneering role in sustainable and digital finance

(e.g. first Social Bond and Digital bond ever issued in Italy)

BTPs despite credit rating equalisation⁴

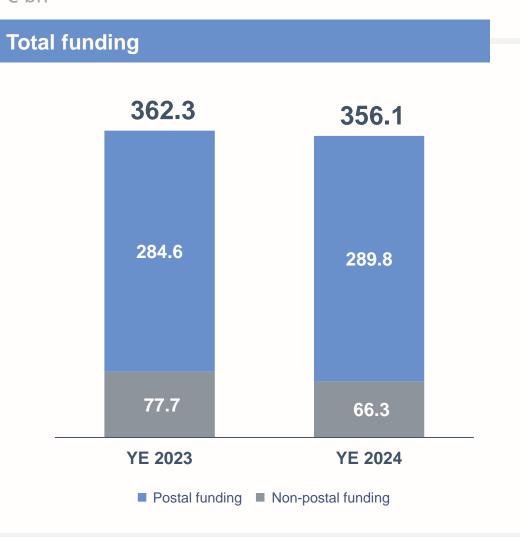


CDP bonds are subject to a 26% tax on interest income, except for those issued for retail investors⁵, taxed at **12.5%** in line with BTPs³

1.See the MEF Decree of 6 October 2004. Due to the fact that postal savings bonds are redeemable at par at any time, the interest applied to postal savings bonds is lower than equivalent bonds issued by the MEF. In addition, as part of CDP cost of funding, a remuneration to Poste Italiane for the distribution of postal savings bonds and passbooks must be taken into account 2. Data as of 31 March 2024 3. The tax exemption regime applies if the conditions set forth in Legislative Decree 239/1996 are met 4. Among CDP's solicited ratings, S&P and Fitch equalize CDP's rating to the Italian Republic according to criteria such as the likelihood of support from the Italian Government in the event of financial distress and the share of debt guaranteed by the State. As for Scope, although conditions for rating equalization are not automatically met, CDP's credit rating is eventually aligned with the Italian sovereign rating 5. CDP bonds reserved for retail investors are issued under the Separate Account and in accordance with conditions set by ministerial decrees



Large Funding Structure Relying on a Wide Range of Sources € bn



| ۷ | | |
|----------------------|---------|---------|
| Postal funding | | |
| | YE 2023 | YE 2024 |
| Postal savings bonds | 192.9 | 195.6 |
| Passbooks | 91.8 | 94.2 |

| Key non-postal funding ¹ | | | | |
|-------------------------------------|---------|---------|--|--|
| | YE 2023 | YE 2024 | | |
| Money market funding | 44.7 | 34.7 | | |
| Bonds | 17.4 | 18.7 | | |
| MDBs ² credit facilities | 5.1 | 5.3 | | |
| Commercial papers | 0.8 | 1.5 | | |

1. The remaining amount with respect to the total refers to Money Market operations (e.g. term deposits) carried out on behalf of the MEF (formerly known as OpTes), ECB refinancing, infra-group transactions, and accruals

2. Multilateral Development Banks (MDBs)

A Frequent Issuer Highly Recognized by Capital Markets

€ bn

CDP on the bond market



1st digital bond on Distributed Ledger Technology (DLT) ever issued in Italy, with settlement in Central Bank currency

| | _ | _ | |
|----|---|---|--|
| 1. | _ | ~ | |

~40 bonds outstanding in the financial markets, reserved for both **institutional** and **retail investors**^{1,2}



>500 investors involved in the outstanding public issuances, confirming CDP's attractiveness to the financial community³



2 dollar-denominated bonds ("Yankee Bonds") issued since 2023, allowing CDP to broaden its investor base also in the US market



1st Italian financial institution ever to join the Nasdaq Sustainable Bond Network





Strategic Role in the Italian Economy Recognized by Credit Rating Agencies¹

CDD's strangths

| | | ODF 5 Strengths |
|----------------------------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| S&P Global Ratings | BBB+/A-2 Stable | Critical role for the Italian economy as its key development institution Integral link with the Italian Govt demonstrated by i) ownership and governance structure, ii) government's tight supervision and explicit guarantee on most of the debt Very low risk profile from loan book and stable source of funding from postal savings |
| Fitch Ratings | BBB/F-2 Positive | Strong State links also given CDP's role as NPI and lender of last resort to LRGs² Predominant part of liabilities (>75%) guaranteed by the State Profitability and revenue stability supported by dividend flow from equity stakes in national strategic companies |
| SCOPE | BBB+/S-2 Stable | High level of integration with the Italian Govt and likelihood of exceptional support Strong credit support in the form of explicit guarantee on postal savings Strong stand-alone fundamentals deriving also from high asset quality and reliable stream of dividend income from equity portfolio |
| Unsolicited rating Moody's | Baa3/P-3 Positive | High probability of Italian Govt support because of CDP's strategic importance for the Italian Govt and its high reliance on State-guaranteed liabilities Negligible stock of problem loans also given the large asset exposure to the State Ample and stable retail funding from postal savings |

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Strong Sustainability Performance Highlighted by ESG Scores and Ratings



ranked A, with scores going from A to D



- footprint, with a higher score than the sector average
 Sound sustainability governance at both Board and managerial level and with the internal control system covering all relevant sustainability risks
 - Carbon Footprint & Energy Transition deemed at the best score category¹



Development Banks

- Progress on climate-related aspects, with energy and GHG emission intensity below industry benchmark
- Social & Governance Rating at Blevel, with a far better performance on labor standards and working conditions issue compared to the industry average
- Very High Transparency Level (i.e. capacity to transparently disclose information and data)



Last update in December 2024 for Moody's Analytics, January 2025 for ISS and April 2025 for Morningstar Sustainalytics. Please note that Moody's Analytics signed a strategic partnership with MSCI in July 2024, and as a result, starting from December 2024 its ESG Assessments will no longer be updated 1. Carbon Footprint & Energy Transition provides an assessment of a company's carbon footprint combined with the strategy to manage risks and opportunities related to the transition to a low carbon economy. CDP is



ESG Positioning Among the Industry's Best-in-Class

40





1. Data refers to the average of the ratings assigned to companies belonging to the "Specific Purpose Banks & Agencies Europe" sector for Moody's Analytics and "Development Banks" for ISS ESG and Morningstar Sustainalytics, respectively. Data as of December 2024, January 2025 and May 2025 for Moody's Analytics, ISS ESG and Morningstar Sustainalytics, respectively 2. On a scale from 1 to 10, where the 1st decile indicates the highest ranking. Prime Status is granted to the best-in-class companies in each sector according to ISS ESG 3. Within the largest industry "Banks", of which "Development Banks" represents a subindustry, CDP ranks 2nd out of 1,018 rated companies. Furthermore, CDP ranks 8th globally out of 14,672 rated companies across all sectors. Data as of 30 May 2025



Agenda

Company Overview

Strategy 2025-2027

Business Snapshot

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Green, Social, and Sustainability (GSS) Bond: The Framework for ESG Funding

Rationale and main features

- Promoting Italy's sustainable development is a fundamental part of CDP's mission. To meet this commitment, through the financing of projects that will deliver environmental and social benefits, CDP has established a Green, Social and Sustainability Bond Framework¹, ultimately updated in December 2023
- The Framework reflects CDP's strategy and the latest developments in the sustainable finance market by:
 - Reviewing and expanding the Eligible Categories to address the company's priorities and sustainability strategy
 - Reviewing the Eligibility Criteria to meet current market expectations, particularly for some Eligible Green Categories which will be selected according to the Substantial Contribution Criteria to Climate Change Mitigation as outlined in the EU Taxonomy Delegated Act





Types of bonds issued under the Framework



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GSS Bond Framework: Use Of Proceeds¹



Examples of Eligibility Criteria²

- Financing of renewable energy projects: wind (onshore and offshore wind energy generation facilities); solar (solar energy photovoltaics – PV and concentrated solar power – CSP); hydropower*; bioenergy*; geothermal*
- Financing of projects aimed to reduce energy usage and/or increase energy efficiency: renewal and/or improvement of energy-efficient industrial plants/machinery
- Financing of sustainable water and wastewater management projects: construction, maintenance, and improvement of water networks to reduce water losses according to national regulation for the Sistema Idrico Integrato



Examples of Eligibility Criteria²

- Financing SMEs in economically underperforming area or supporting their ESG initiatives
- Financing of initiatives in developing countries to support local employment
- Financing digitization initiatives, aimed to increase access to ultra-fast broadband connectivity in low-density population areas
- Financing Social Housing: construction, renovation, modernization
- **Financing public Education/Healthcare**: public educational infrastructure, healthcare, long-term care facilities and medical equipment
 - cdp

1. Eligible Assets may include new or outstanding assets, which may have a disbursement within the past 3 years and/or the future 2 years in which the bonds are issued until the maturity of the bonds. Further details on Use Of Proceeds available in Appendix 2. Further details on Full Eligibility Criteria available Green. Social and Sustainability Bond Framework. 21 December 2023 *Some Eligibility Criteria related to the Eligible Green Categories are compliant with the Technical Screening Criteria for the Substantial Contribution to Climate Change Mitigation as outlined in the EU Taxonomy Delegated Act

GSS Bond Framework: Second Party Opinion¹

ISS-CORPORATE



Summary

44

management of proceeds and reporting. This concept is in line with the ICMA Green Bond Principles (GBP), Social **Bond Principles** (SBP), and the Sustainability Bond Guidelines (SBG)

CDP's borrowers and mitigate potential negative externalities of their sectors on SDGs. The one or more environmental and social risks associated with the UoP Categories are managed

with the sustainability objectives of the Issuer⁴

The Second Party Opinion, issued by ISS-Corporate, assesses the sustainability features of the Framework and its alignment to the ICMA Principles

1. Further details available at Second Party Opinion, 18 December 2023 2. Renewable energy, Energy efficiency, Pollution prevention and control, Environmentally sustainable management of living natural resources and biodiversity, Clean transportation, Circular economy, Socioeconomic advancement and employment generation, Affordable housing, Affordable basic infrastructure, Access to essential services 3. Energy efficiency, Clean transportation, Environmentally sustainable management of living natural resources and biodiversity, Sustainable water and wastewater management, Circular economy, Climate change adaptation 4. In addition, according to ISS internal methodology, at the date of publication of the report, the Issuer is indirectly exposed to a controversy through Saipem SpA, a CDP's jointly controlled company with Eni SpA

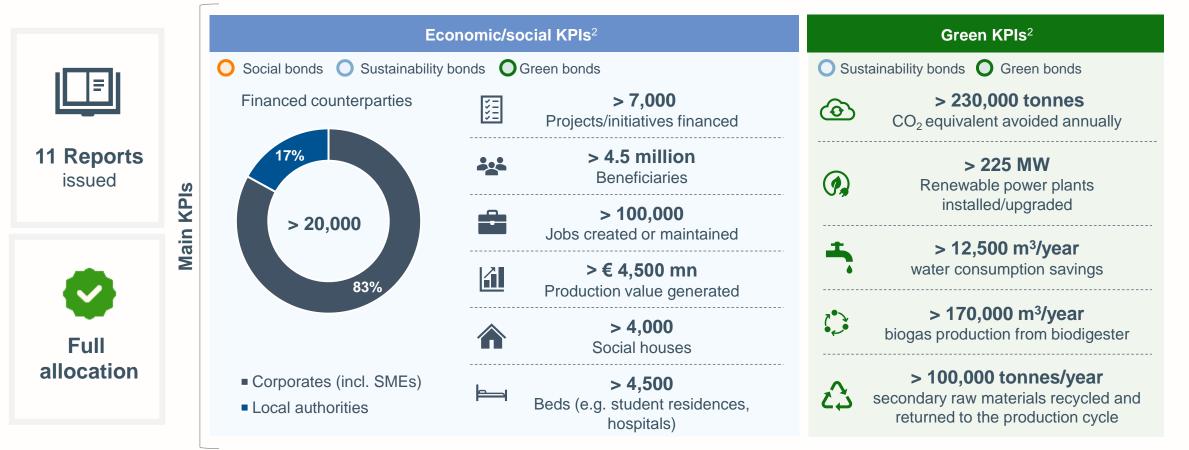




Around € 7 bn total ESG bonds issued since 2017 affirm CDP's primary role in the Sustainable Finance in Italy

Fully Transparent Reporting on ESG Bonds Use of Proceeds¹

- With the aim to provide maximum transparency on the portfolio of assets and to underline the quality and positive impact of the projects financed, CDP is committed to a dedicated reporting for each of its ESG issuances
- One year after each Green, Social and Sustainability Bond issuance, until full allocation, CDP produces a detailed report illustrating the eligible assets financed through the raised proceeds and their economic, social and environmental impacts





1. Data as of February 2025, related to 10 ESG Bonds issuances for around € 7 bn issued, computed as the sum of the underlying data of each bond impact report at the time of release. KPIs are expressed on a pro rata basis for the financing attributable to CDP

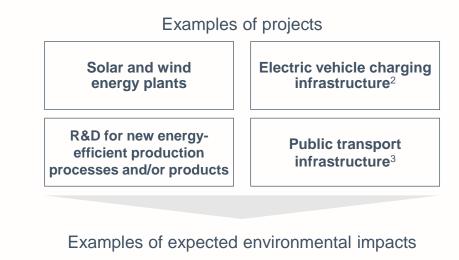
2. The KPIs here reported are the most significant. For the complete KPIs' list and related results, please refer to each bond report available at CDP | Green, Social and Sustainability Bonds page

Green Bond 2025 (1/2)

- CDP intends to issue a new Green Bond, the second in this format following the inaugural issuance in February 2023, according to its Green, Social and Sustainability Bond Framework updated in December 2023
- The bond will be dedicated to financing green projects with positive environmental impacts, supporting environmental sustainability and the energy transition, in line with the UN SDGs and the priorities of the 2025-2027 Strategic Plan



CDP will allocate the **bond's proceeds** to assets aimed at supporting **infrastructure and enterprises investments**



GHG reduction
(tCO2)Energy savings
(KW/h)Installed RE4
capacity (MW)

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1. CDP may add further green categories as envisaged by the Green, Social and Sustainability Bond Framework, as part of post-issuance allocation reporting

2. Comply with the Substantial Contribution criteria for Climate Change Mitigation under the following EU Taxonomy economic activities: 6.15 Infrastructure enabling low-carbon road transport and public transport

3. Comply with the Substantial Contribution criteria for Climate Change Mitigation under the following EU Taxonomy economic activities: 6.14 Infrastructure for rail transport

4. Renewable Energy (RE)

Green Bond 2025 (2/2)

Using Blockchain for Innovative Allocation and Impact Reporting %

A step forward...

Building on the experience gained with blockchain through the first Digital Bond in Italy and as a demonstration of its commitment to allocation and impact reporting, CDP intends to offer all stakeholders an innovative reporting experience, alongside the traditional one, by leveraging blockchain technology to tokenize the reporting process of the Green Bond 2025

Tracking allocation and impact information¹ of an ESG bond on blockchain could represent another milestone in the European market, reaffirming CDP's ongoing leadership in innovation

...a milestone in the EU market...

...that will bring multiple benefits Going beyond the traditional process, CDP intends to publish the information¹ provided in allocation and impact reports – in line with the CDP Green, Social and Sustainability Bond Framework – also on a public and permissionless blockchain







Verifiable source of truth



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Tar

Tamper-proof process



Close engagement with the Financial community



3 1. The tokenized information via blockchain will be publicly available, in line with the timing commitments set out in the CDP Green, Social and Sustainability Framework, through the CDP website at CDP | Green Bond 2025 page, alongside the traditional allocation and impact report

Appendix



GSS Bond Framework: Focus on EU Taxonomy

| Eligible Green | Eligibility Criteria in line with the EU Taxonomy Substantial |
|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Categories | Contribution Criteria to Climate Change Mitigation |
| Renewable energy | Financing of construction or revamping of projects related to renewable energy (EU Taxonomy Activities 4.1, 4.2, 4.3, 4.5, 4.6, 4.8): Solar (Solar energy Photovoltaics (PV), and concentrated solar power (CSP)) Wind (Onshore and offshore wind energy generation facilities) Hydropower Geothermal Bioenergy |
| Energy efficiency | Financing of projects that contribute towards reduced energy usage and/or increased energy efficiency: Construction and operation of electricity storage facilities aimed at energy savings (EU Taxonomy Activity 4.10. "Storage of electricity") Smart grid technology and/or infrastructure activity (Eu Taxonomy Activity 4.9 "Transmission and distribution of electricity") |
| Clean | Financing of projects related to sustainable mobility and low carbon transportation of passengers and goods, which comply with the Substantial Contribution criteria to Climate Change Mitigation of the EU Taxonomy Activity 6 "Transport" : |
| transportation | • Passenger and Freight rail transport • Urban and suburban transport, road passenger transport • Operation of personal mobility devices, cycle logistics • Transport by motorbikes, passenger cars and light commercial vehicles • Freight transport services by road • Inland passenger and freight water transport • Retrofitting of inland water passenger and freight transport • Sea and coastal freight, water transport, vessels for port operations, and auxiliary activities • Sea and coastal passenger water transport • Retrofitting of sea and coastal freight and passenger water transport; • Infrastructure for personal mobility and cycle logistics • Infrastructure for rail transport • Infrastructure enabling low-carbon road transport and public transport • Infrastructure enabling low-carbon water transport • Low-carbon airport infrastructure |

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